



Universidad Nacional de La Plata

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Boletín Oficial

Acuerdo de Financiación suscripto entre la “Agence Francaise de Developpement” y la UNLP



///Plata, **8 OCT. 2020**

VISTO el Acuerdo de Financiación suscripto entre la "Agence Francaise de Developpement" y esta Universidad, representante del Consorcio para la Eficiencia Energética en los Edificios Municipales de Argentina, y teniendo en cuenta lo manifestado por la Dirección de Convenios y por la Dirección General de Asesoría Letrada, sin objeciones que formular, apruébase dicho instrumento, el que como ANEXO I integra el presente.

Comuníquese a la Secretaría de Asuntos Jurídico-Legales, a efectos de su oportuna publicación en el Boletín Oficial, a la Dirección de Asuntos Municipales y a la Dirección de Convenios, conforme a lo establecido en la Ordenanza N° 295.

Hecho, publíquese de conformidad con lo normado en el artículo 6° de la Resolución N° 667/20. Cumplido, ARCHÍVESE.-

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Prof. PATRICIO LORENTE
Secretario General
Universidad Nacional de la Plata

N° CONVENTION AFD CZZ 2300 11

FINANCING AGREEMENT

dated

between

AGENCE FRANCAISE DE DEVELOPPEMENT

The Agency

And

UNIVERSIDAD NACIONAL DE LA PLATA,

**REPRESENTATIVE OF THE CONSORTIUM FOR ENERGY EFFICIENCY IN
MUNICIPAL BUILDINGS IN ARGENTINA**

The Beneficiary

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FINANCING AGREEMENT

BETWEEN:

- (1) **UNIVERSIDAD NACIONAL DE LA PLATA**, representative of the consortium for Energy Efficiency in municipal buildings in Argentina, represented by Dr. Fernando Alfredo Tauber, in his capacity as President, who is duly authorised to sign this Agreement pursuant to the Collaboration Agreement (Schedule 11) between Universidad Nacional de La Plata (UNLP), Red Argentina de Municipios frente al Cambio Climático (RAMCC) and Copenhagen Centre on Energy Efficiency (C2E2).

(the “**Beneficiary**”);

AND

- (2) **AGENCE FRANCAISE DE DEVELOPPEMENT**, a French public entity (*établissement public*) governed by French law, with registered office at 5, Rue Roland Barthes, 75598 Paris Cedex 12, France, registered with the Trade and Companies Register of Paris under number 775 665 599, represented by Mathieu Thenaisie, in his capacity as Project Manager, who is duly authorised to sign this Agreement,

(the “**Agency**”);

(hereinafter jointly referred to as the “**Parties**” and each a “**Party**”);

WHEREAS:

- (A) The Beneficiary intends to promote locally energy efficiency by the setting up of support programmes for local authorities in order to design, finance and implement public policies and the establishment of criteria aiming to identify primary sectors and subsectors (the “**Project**”), as described further in Schedule 2 - (*Project Description*).
- (B) The Beneficiary has requested that the Agency makes available a Grant for the purposes of financing the Project in part.
- (C) The Agency has requested that the European Commission (hereinafter the “**Commission**”) finance the Project under the Euroclima+ Programme. By approval of the Development Cooperation Instrument, the Commission has delegated its financial contribution in the Project to the Agency to this effect. Therefore, the Commission and the Agency have entered into a delagation agreement on 2nd May 2017 (the “**Delegation Agreement**”) in connection with the Project.
- (D) Pursuant to resolution n° C20160540 of the *Comité des Etats Etrangers* dated 21st of December 2016 and the amended resolution n°C20180579 of the *Comité des Etats Etrangers* dated 24th of October 2018, the Agency has agreed to make available the Grant to the Beneficiary pursuant to the terms and conditions of this Agreement.

IT IS AGREED as follows:

1. DEFINITIONS AND INTERPRETATION

1.1 Definitions

Capitalised words and expressions used in this Agreement (including those appearing in the recitals above and in the Schedules) shall have the meaning given to them in Schedule 1A - (*Definitions*), except as otherwise provided in this Agreement.

1.2 Interpretation

Words and expressions used in this Agreement shall be construed pursuant to the provisions of Schedule 1B - (*Construction*), subject to provisions to the contrary.

2. GRANT, PURPOSE AND CONDITIONS OF UTILISATION

2.1 Grant

Subject to the terms of this Agreement, the Agency makes available to the Beneficiary, based on its request, a Grant in a maximum aggregate amount of six hundred fifty six thousand five hundred Euros (EUR 656,500.00).

2.2 Purpose

The Beneficiary shall apply all amounts made available to it under this Grant exclusively towards financing Eligible Expenses, excluding taxes, duties and any rights in accordance with the Project's description as set out in Schedule 2 - (*Project Description*) and the Financing Plan set out in Schedule 3 -3 - (*Financing Plan*).

The Beneficiary undertakes not to unilaterally modify the main purpose of the Project as set out in Schedule 2 - (*Project Description*) of this Agreement, its objectives, strategies and priority areas and any other essential element stated in the above mentioned Schedule.

2.3 Monitoring

The Agency cannot be held responsible for the use of any amount made available to the Beneficiary which is not in accordance with the provisions of this Agreement.

The Beneficiary discharges the Agency of all liability in connection with any claim or action brought by any third party as a result of an infringement of regulations and rules applicable to the Beneficiary, its employees or individuals for whom it is responsible, or as a result of a violation of a third party's rights, in the context of the implementation of the Project.

2.4 Conditions precedent

- (a) No later than the Signing Date, the Beneficiary shall provide the Agency with all of the documents set out in PART IV of Schedule 4 - (*Conditions Precedent*).
- (b) The Beneficiary shall be entitled to deliver a Drawdown request to the Agency if:

- (i) in the case of a first Drawdown, the Agency has received all documents as listed in PART V of Schedule 4 - (*Conditions Precedent*) and has notified the Beneficiary that such documents are satisfactory in form and substance;
- (ii) in the case of any subsequent Drawdown, the Agency has received all documents set out in PART III of Schedule 4 - (*Conditions Precedent*) and has notified the Beneficiary that such documents are satisfactory in form and substance; and
- (iii) on the date of the Drawdown request and on the proposed Drawdown date for the relevant Drawdown, the conditions set out in this Agreement have been fulfilled, including:
 - (1) the Drawdown request has been made in accordance with the terms of Clause 3.2 (*Payment mechanics*);
 - (2) no event referred to in Clause 4 (*Postponment or Dismissal of the Drawdown Requests*) is continuing or may occur;
 - (3) each representation given by the Beneficiary in relation to Clause 5 (*Representations and warranties*) is true;
 - (4) no Co-Financier has suspended its payments in relation to the Project;
 - (5) the Agency has received the funds delegated by the European Union in accordance with the Contribution Agreement ;and
 - (6) the previous Advance was used in accordance with this Agreement and the Drawdown request.

3. DRAWDOWN OF FUNDS

3.1 Drawdown request

Provided that the conditions set out in Clause 2.4 (*Conditions precedent*) are satisfied, the Beneficiary may draw funds from the Grant, in one or several Drawdowns, by delivery to the Agency of a duly completed Drawdown request.

Each Drawdown request shall be delivered by the Beneficiary (represented by Universidad Nacional de La Plata – UNLP) to the head of the Agency office at the address specified in Clause 10.1 (*Notices*).

A Drawdown request will not be regarded as having been duly completed unless all required documents are attached to the Drawdown request and comply with the provisions of Clause 3.2 (*Payment mechanics*).

If all conditions set out in this Agreement are met, the Agency will transfer the requested Drawdown to the Beneficiary

3.2 Payment mechanics

The funds will be made available in accordance with the following terms and conditions:

Each Drawdown shall be made available by the Agency in the form of advances (an “**Advance(s)**”) paid into the Project Account (as defined below).

3.2.1 Opening of the Project Account

The Beneficiary shall open and maintain an account in the name of the Project (the “**Project Account**”), with an Acceptable Bank (the “**Account Bank**”), for the sole purpose of (i) receipt of the proceeds of a Drawdown; and (ii) payment of the Eligible Expenses.

The Beneficiary hereby undertakes to waive and procure that the Account Bank waives, any right of set-off such party may have in respect of the Project Account and any other account opened in the name of the Beneficiary at the Account Bank, or against any other debt of the Beneficiary

In the event that the Account Bank ceases to be an Acceptable Bank, the Agency may instruct the Beneficiary to replace the Account Bank with an Acceptable Bank. The Beneficiary hereby undertakes to replace the Account Bank promptly at its own expense immediately upon the Agency’s first demand.

3.2.2 First Advance

Provided that the conditions set out in Clause 2.4 (*Conditions precedent*) have been satisfied, the Agency shall pay a first Advance of one hundred eighty two thousand four hundred Euros (EUR 182.400) to the Project Account.

3.2.3 Additional Advances

Additional Advances will be paid upon the Beneficiary’s request, subject to the conditions set out in Clause 2.4 (*Conditions precedent*) being satisfied. At most 5 advances, including the first and the last ones, may be requested by the Beneficiary.

3.2.4 Final Advance

The final Advance shall be paid in accordance with the same conditions as the other Advances and, if applicable, shall take into account any change in the financing plan of the Project, as agreed between the Parties.

3.2.5 Justification for Use of Advances

The Beneficiary agrees to deliver to the Agency:

- (i) no later than the Deadline for Implementation of the Project, a certificate signed by an authorised signatory of the Beneficiary certifying that one hundred per cent. (100%) of both the penultimate Advance and the final Advance (with the exception of the amounts dedicated to the payment of Closing Expenses, as provided for in Clause 3.2.7 below) have been used and providing a detailed breakdown of the sums paid in respect of the Eligible Expenses in the relevant period; and
- (ii) no later than three (3) months from the date of delivery of the certificate referred to in subparagraph (i), a final audit report of the Project Account (the “**Final Audit Report**”), carried out by an independent and reputable auditing firm which has been appointed by the Beneficiary subject to the Agency’s no-objection on the terms of reference of the audit mission and the appointed auditing firm. All audit costs shall be applied against the funds of the Grant. The Beneficiary shall ensure that the auditing firm verifies that all



Advances made under the Grant and paid into the Project Account have been used in accordance with the terms and conditions of this Agreement.

3.2.6 Applicable exchange rate

If any Eligible Expenses are denominated in a currency other than Euro, the Beneficiary shall convert the invoice amount into the equivalent amount in Euros using :

- the Reuters screen exchange rate for the applicable currency on the payment date of the relevant invoice.

3.2.7 Deadline for use of funds

The Beneficiary agrees that all funds disbursed in the form of an Advance shall be used in full to finance Eligible Expenses no later than the Deadline for Implementation of the Project, provided however, for the avoidance of doubt, that funds which are used to finance Closing Expenses may be used, after the Deadline for Implementation of the Project but prior to the delivery of the General Implementation Report pursuant to Clause 7.1(b) of the Agreement

3.2.8 Control – audit

The Beneficiary agrees that the Project Account shall be audited on an annual basis until the Deadline for Implementation of the Project. These audits shall be carried out by an independent and reputable auditing firm, appointed by the Beneficiary subject to the Agency's no-objection on the terms of reference of the audit mission and the appointed auditing firm. All audit costs shall be applied against the funds of the Grant. The auditing firm shall verify that all Drawdowns/Advances paid into the Project Account have been used in accordance with the terms of this Agreement.

Audit reports shall be made available no later than three (3) months following the end of each fiscal year.

During the Drawdown Period, the Agency may carry out, or procure that a third party carries out on its behalf and at the expense of the Beneficiary, random inspections rather than systematic control of documentary evidence.

3.2.9 Failure to provide justification for the use of Advances by the Deadline for Implementation of the Project

The Agency may request that the Beneficiary reimburses all amounts in respect of which utilisation has not been duly or sufficiently justified, together with all other sums standing to the credit of the Project Account on the Deadline for Implementation of the Project. The Beneficiary shall reimburse such amounts to the Agency within twenty (20) calendar days of receipt of the Agency's notification in this respect.

3.2.10 Use of funds of an Advance after the Deadline for Implementation of the Project

The Beneficiary undertakes to reimburse within twenty (20) calendar days upon request of the Agency the funds of the Grant provided under an Advance which utilization has been made for expenses incurred in connection with any work and services carried out or provided after the Deadline for Implementation of the Project.

Notwithstanding the previous paragraph, the Beneficiary shall not reimburse the funds of the Grant provided under an Advance and which are used to finance Closing Expenses during the period between the Deadline for Implementation of the Project and the delivery of the General Implementation Report.

3.2.11 Retention of documents

The Beneficiary shall retain the documentary evidence and other documents in connection with the Project Account and utilisation of the Advances for a period of ten (10) years from the Deadline for Drawdown.

The Beneficiary undertakes to deliver such documentary evidence and other documents to the Agency or to any auditing firm appointed by the Agency, upon the Agency's request.

3.3 Deadline for Drawdown

The final Drawdown request shall be received by the Agency no later than fifteen (15) calendar days before the Deadline for Drawdown. If such request is made during the month preceding the Deadline for Drawdown, it shall be addressed to the Agency and be sent by registered mail, requesting an acknowledgment of receipt.

Any part of the Grant that remains unpaid on such Deadline for Drawdown shall be automatically cancelled.

3.4 Closing Expenses

The Beneficiary undertakes to request a non-objection opinion from the Agency for all Closing Expenses which are financed according to Clause 3.2 (Payment Mechanics) of the Agreement

4. POSTPONMENT OR DISMISSAL OF THE DRAWDOWN REQUESTS

The Agency shall be entitled to suspend or postpone, or definitively dismiss any Drawdown request upon the occurrence of any of the following events:

(a) Project Documents

Any Project Document, or any right or obligation set out therein, ceases to be in full force and effect or is subject to a notice of termination or its validity, legality or enforceability is challenged.

(b) Misrepresentation

A representation made or warranty given by the Beneficiary in this Agreement including under Clause 5 (*Representations and warranties*), or in any document delivered by or on behalf of the Beneficiary under or in relation to this Agreement, is incorrect or misleading when made or given, or deemed to be made or given.

(c) Undertakings and Obligations

The Beneficiary does not comply with any term of this Agreement, including, without limitation, any of the undertakings it has given pursuant to Clause 6 (*Undertakings*), in particular Clause 6.11 (*Undertakings with respect to the delegation of funds by the European Union*) and Clause 7 (*Information Undertakings*).

- (d) Unlawfulness
- It is or becomes unlawful for the Beneficiary to perform any of its obligations under this Agreement.
- It becomes unlawful for the Agency pursuant to its applicable law to perform any of its obligations as contemplated by this Agreement or to fund or maintain the Grant.
- (e) Material adverse change
- Any event (including a change in the political situation of the country of the Beneficiary) or any measure which is likely, according to the Agency's opinion, to have a Material Adverse Effect occurs or is likely to occur.
- (f) Withdrawal or suspension of the Project
- Any of the following occurs:
- the implementation of the Project is suspended or postponed for a period exceeding six (6) months; or
 - the Project has not been completed in full by the Technical Completion Date; or
 - the Beneficiary withdraws from, or ceases to participate in, the Project.
- (g) Authorisations
- Any Authorisation required for the Beneficiary in order to perform or comply with its obligations under this Agreement or its other material obligations under any Project Documents or required in the ordinary course of the Project is not obtained within the required timeframe or is cancelled or becomes invalid or otherwise ceases to be in full force and effect.
- (h) Co-Financier(s)
- The Co-Financier(s) has (have) suspended its (their) payments in relation to the Project.
- (i) Suspension of free convertibility and free transfer
- Free convertibility and/or free transfer of the amounts received in relation to the Grant by the Beneficiary, or any other funds provided by the Agency to the Beneficiary or any beneficiary of the jurisdiction of the Project, is challenged.
- (j) Suspension of payments under the Contribution Agreement
- Any disbursement of the funds delegated by the European Union to the Agency under the Contribution Agreement is suspended for any reason whatsoever.
- (k) Force Majeure
- A Force Majeure event has occurred and has an adverse effect on the implementation of all or part of the Project.
- (l) Utilisation of the funds of the Grant in contradiction with the terms and conditions of this Agreement and the Project



The Beneficiary uses the funds of the Grant for a purpose other than the one agreed under the Agreement, or the funds of the Grant are unduly paid by the Beneficiary or are not properly used by its contractors.

(m) Termination or suspension of the Contribution Agreement

The Contribution Agreement is cancelled, terminated or suspended for any reason whatsoever.

(n) Intervention by an Authority

An Authority:

- decides to close, seize or expropriate all or part of the Project facilities or one or several of the Beneficiary's assets which are required to continue its activities; or
- takes possession or control of all or part of the Project's facilities or any of the Beneficiary's assets which are required to continue its activities; or
- takes any measure with a view to the liquidation, winding-up, administration, reorganisation or restructuring of the Beneficiary or
- takes any other measure that would prevent the Beneficiary from continuing all or part of its activities or operations.

5. REPRESENTATIONS AND WARRANTIES

All the representations and warranties set out in this Clause 5 (*Representations and warranties*) are made by the Beneficiary for the benefit of the Agency on the Signing Date. All the representations and warranties in this Clause 5 (*Representations and warranties*) are deemed to be made by the Beneficiary on each Drawdown Date.

5.1 Status

The Beneficiary is a National Public University with autonomy and autarchy defined by the article 75 of the National Constitution duly established and validly existing under the laws of its jurisdiction.

The Beneficiary has the power to own its assets and carry on its business as it is being conducted. The constitutional documents of the Beneficiary are in compliance with all applicable laws and regulations.

5.2 Power and authority

The Beneficiary has the power to enter into, perform and deliver this Agreement and Project Documents and to perform all contemplated obligations. The Beneficiary has taken all necessary action to authorise its entry into, performance and delivery of this Agreement and Project Documents and the activities funded by the Grant.

5.3 Binding Obligations

The obligations expressed to be assumed by the Beneficiary under this Agreement comply with all laws and regulations applicable to the Beneficiary in its jurisdiction of establishment and are legal, valid, binding and enforceable obligations which are effective in accordance with their written terms.

5.4 No conflict with other obligations of the Beneficiary

The entry into and performance by the Beneficiary of, and the obligations contemplated by, this Agreement do not conflict with any domestic or foreign applicable law or regulation, its constitutional documents (or any similar documents) or any agreement or instrument binding upon the Beneficiary or affecting any of its assets.

5.5 Validity and admissibility in evidence

All Authorisations required:

- (a) to enable the Beneficiary to lawfully enter into, and exercise its rights and comply with its obligations under this Agreement or and Project Documents; and
- (b) to make this Agreement and the Project Documents admissible in evidence in the courts of the jurisdiction of the Beneficiary,

have been obtained and are in full force and effect and no circumstances exist which could result in the revocation, non-renewal or modification, in whole or in part, of any such Authorisations.

5.6 Project Authorisations

All Project Authorisations have been obtained or effected and are in full force and effect and there are no circumstances which may result in any Project Authorisation being revoked, cancelled, not renewed or varied in whole or in part.

5.7 Procurement

The Beneficiary: (i) has received a copy of the Procurement Guidelines and (ii) understands the terms of the Procurement Guidelines, in particular, those terms relating to any actions which the Agency may take in the case of a breach of the Procurement Guidelines by the Beneficiary

The Beneficiary is contractually bound by the Procurement Guidelines as if such Procurement Guidelines were incorporated by reference into this Agreement.

5.8 Origin of funds, Acts of Corruption, Fraud, Anti-Competitive Practices, Tax Avoidance Practices and Tax Fraud

The Beneficiary represents and warrants that:

- (i) its equity; and (ii) the funds invested in the Project are not of an Illicit Origin; and
- (iii) the Project is not structured in a way to contribute to Tax Avoidance Practices or Tax Fraud and does not involve any activities that contribute to Tax Avoidance Practices, or Tax Fraud and ;
- (iv) the Project (in particular, the negotiation, award and performance of any contracts which have been funded by the Grant) has not given rise to any Act of Corruption, Fraud or Anti-Competitive Practice.

6. UNDERTAKINGS

The undertakings in this Clause 6 (*Undertakings*) take effect on the Signing Date and remain in full force and effect for the duration of this Agreement.

6.1 Authorisations

The Beneficiary shall promptly obtain, comply with and do all that is necessary to maintain in full force and effect any Authorisation required under any applicable law or regulation to enable it to perform its obligations under this Agreement and to ensure the legality, validity, enforceability and admissibility in evidence of this Agreement or any Project Document.

6.2 Project Documents

The Beneficiary shall provide the Agency with a copy of any amendment to any Project Documents and shall not, and shall not agree to, make any material amendment to any Project Document without obtaining the Agency's prior consent.

6.3 Compliance with laws and regulations

The Beneficiary shall comply:

- (a) in all respects with all laws and regulations to which it and/or the Project is subject, particularly in relation to publication of information encouraging tax transparency, as well as all applicable environmental protection, human rights, safety and labour laws including conventions of the International Labour Organization ("ILO") and the international environmental conventions with respect to environmental protection which are not conflicting with applicable law of the relevant country;
- (b) with all of its obligations under the Project Documents.

6.4 Procurement

In relation to the procurement, award and performance of contracts entered into in connection with the implementation of the Project, the Beneficiary shall comply with, and implement, the provisions of the Procurement Guidelines.

The Beneficiary shall take all actions and steps necessary for the effective implementation of the Procurement Guidelines.

If the Beneficiary does not comply with the Procurement Guidelines, the Agency shall declare the costs incurred under such procurement not eligible to the financing under this Agreement. The Beneficiary shall reimburse to the Agency the funds of the Grant used to pay these ineligible costs.

6.5 Additional Financing

The Beneficiary shall not amend or alter the Financing Plan without obtaining the Agency's prior written consent and shall finance any additional costs not anticipated in the Financing Plan on terms satisfactory to the Agency.

6.6 Assignment

Upon the Agency's request, the Beneficiary shall:

- (i) include in the Insurance Policies the Agency as sole beneficiary of any insurance proceeds; and
- (ii) assign to the Agency the benefit of the Contractor's Guarantees.

6.7 Implementation of the Project

The Beneficiary shall:

- (i) ensure that persons, groups or entities participating in the implementation of the Project are not listed on any Financial Sanctions List (including those related to the fight against terrorist financing)
- (ii) not purchase, supply, finance any supplies, services or sectors which are subject to an Embargo by the United Nations, the European Union or France.

6.8 Origin of funds, no Acts of Corruption, Fraud, Anti-Competitive Practices or Tax Avoidance Practices or Tax Fraud

The Beneficiary undertakes:

- (i) to ensure that the funds other than State funds invested in the Project will not come from Illicit Origin;
- (ii) to ensure that the Project is not structured in a way to contribute to Tax Avoidance Practices or Tax Fraud, and more generally that no Project-related activity contributes to Tax Avoidance Practices or Tax Fraud ;
- (iii) to ensure that the Project (in particular during the negotiation, entry into and performance of the contracts financed by the Grant) shall not give rise to any Act of Corruption, Fraud or Anti-Competitive Practice;
- (iv) to inform the Agency with no delay as soon as it becomes aware of or suspects any Act of Corruption, Fraud or Anti-Competitive Practice;
- (v) to take all necessary measures to remedy the situation in a manner satisfactory to the Agency and within the time period determined by the Agency, in the case of paragraph (iv), or at the Agency's request if the Agency suspects that the acts or practices specified in paragraph (iv) have occurred; and
- (vi) to notify the Agency without delay if it is aware of information which leads to suspect the Illicit Origin of funds invested in the Project.

6.9 Environmental and social responsibility

6.9.1 Implementation of environmental and social measures

In order to promote sustainable development, the Parties agree that it is necessary that internationally recognised environmental and labour standards, including the fundamental conventions of the International Labour Organization ("ILO") and the relevant international environmental treaties, be complied with.

For such purpose, the Beneficiary shall within the context of the Project:

- (a) include in the competitive bid documentation and procurement contracts a clause whereby each Contractor undertakes, and procures that its sub-

contractors (if any) undertake, to comply with such international standards in accordance with the applicable laws and regulations of the country in which the Project is being implemented. The Agency reserves the right to request that the Beneficiary provides a report on environmental and social conditions of implementation of the Project;

- (b) put in place appropriate mitigation measures specific to the Project as defined in the context of the Project environmental and social risk management approach, set out in the Environmental and Social Commitment Plan (ESCP) attached as Schedule 5 - (*Environmental and Social Commitment Plan*);
- (c) require that the contractors appointed for implementing the Project apply the mitigation measures set out in paragraph (b) and procure that their subcontractors (if any) comply with all such measures, and take all appropriate steps in the event of a failure to comply with all such measures; and
- (d) provide the Agency with annual follow-up reports on the implementation of the ESCP.

6.9.2 Environmental and social management

- (a) The Beneficiary (i) confirms that it has received a copy of the ES Grievance Management Procedures and has acknowledged its terms, in particular with respect to actions that may be taken by the Agency in the event that a third party lodges a grievance, and (ii) acknowledges that the ES Grievance Management Procedures have, as between the Beneficiary and the Agency, the same contractually binding effect as this Agreement.
- (b) The Beneficiary expressly authorises the Agency to disclose to the Experts (as defined in the ES Grievance Management Procedures) and to parties involved in the compliance audit and/or dispute resolution procedure, the Project documents concerning environmental and social matters necessary for processing the environmental and social Grievance (as defined in the ES Grievance Management Procedures), including, without limitation, those listed in Schedule 10.

6.10 Project accounts

The Beneficiary shall open, maintain and use the Project Account in accordance with the terms of this Agreement.

6.11 Undertakings with respect to the delegation of funds by the European Union

- (a) The Beneficiary undertakes to fulfil its obligations under Schedule 8 - (*List of undertakings applicable to the Beneficiary under the delegation of funds by the European Union*) of the Agreement.
- (b) The Beneficiary shall also ensure that the obligations under section 1 “Conflict of interests”, section 2 “Data protection”, section 3 “Communication and visibility”, section 5 “Accounting and archiving” and section 6 “Access and financial checks” of the Schedule 8 - (*List of undertakings applicable to the Beneficiary under the delegation of funds by the European Union*) of the Agreement, apply to its contractors.
- (c) With respect to the procurement under the Programme the Beneficiary shall adopt reasonable measures, in accordance with its own regulations and rules, to ensure that potential candidates or tenderers and applicants shall be excluded

from the participation in a procurement or grant award procedure and from the award of a procurement contract financed by EU funds, if the Beneficiary becomes aware that these entities (i.e. potential candidates or tenderers and applicants) :

- (i) or persons having powers of representation decision making or control over them, have been the subject of a final judgement or of a final administrative decision for fraud, corruption, involvement in a criminal organisation, money laundering, terrorist-related offences, child labour or trafficking in human beings;
- (ii) or persons having powers of representation, decision making or control over them have been the subject of a final judgement or of a Final Administrative Decision for an irregularity affecting the EU's financial interest;
- (iii) c) are guilty of misrepresentation in supplying the information required as a condition of participation in the procedure or if they fail to supply this information;
- (iv) d) have been the subject of a final judgment or of a Final Administrative Decision establishing that the entities have created an entity under a different jurisdiction with the intention to circumvent fiscal, social or any other legal obligations of mandatory application in the jurisdiction of its registered office, central administration or principal place of business;
- (v) have been created with the intention described in point (iv) above as established by a final judgment or a Final Administrative Decision.

6.12 Preservation of Project

The Beneficiary shall

- (a) to implement and maintain the Project in accordance with generally accepted principles of care and commercial practice and in accordance with technical standards in force;
- (b) to maintain all Project assets in good working order and condition in accordance with all applicable laws and regulations and use such assets for their proper purpose and in accordance with all applicable laws and regulations;

6.13 Inspections

The Beneficiary shall allow the Agency and the Commission and their representatives (i) to participate to the monitoring and evaluation of the Project and (ii) to carry out inspections in relation to the implementation and operations, financial aspects included, of the Project, its impact and the achievement of the objectives of the Project.

The Beneficiary shall co-operate with the Agency and the Commission and their representatives when carrying out such inspections, the timing and format of which shall, in each case, be determined by the Agency and the Commission following consultation with the Beneficiary. The Beneficiary undertakes to make available to the Commission and their representatives all necessary information and original supporting documents

The Beneficiary shall retain and make available for inspection by the Agency, all documents relating to the Project for a period of ten (10) years following the Deadline for Drawdown.

6.14 Project Evaluation

The Beneficiary acknowledges that the Agency may carry out, or procure that a third party carries out on its behalf, an evaluation of the Project. Feedback from this evaluation will be used to produce a performance report containing information on the Project, such as total amount and duration of the funding, objectives of the Project, performance targets and actual expenditure of the Project and an assessment of the relevance, efficiency, impact and viability/sustainability of the Project.

6.15 Safety

The Beneficiary shall comply with all applicable laws and regulations on safety matters as part of the Project. The Beneficiary is solely responsible for the safety of its staff.

The Agency is not responsible for the safety of the Beneficiary's staff or the latter's safety procedures, or for managing the safety of the Beneficiary's staff.

The Beneficiary is solely responsible for the safety of the individuals and/or the personnel of any legal persons to whom it may entrust or delegate all or part of the Project implementation in any manner whatsoever. The Agency is not responsible for the safety procedures and safety management of these individuals or the staff of these legal persons.

The Agency will not issue a No Objection opinion concerning the safety obligations that the Beneficiary intends to apply to persons to whom it may entrust or delegate all or part of the Project implementation.

The Beneficiary shall act in compliance with the safety instructions issued by the French Ministry for Europe and Foreign Affairs published, *inter alia*, on its website. The Beneficiary undertakes to communicate these instructions to its staff and to all individuals or legal persons intervening on its behalf under the Project.

If the French Ministry for Europe and Foreign Affairs were to classify one or more Project implementation areas as a "Red Zone", the Beneficiary undertakes to communicate its safety plan to the appropriate consular or local authorities before its staff begins work in this (these) area(s).

The Beneficiary undertakes, for the duration of the Project and prior to any movement of its staff, to inquire with the French Embassy about the safety risks involved. It shall ensure that the individuals or legal persons intervening on its behalf as part of the Project implementation comply with the same obligation to inquire about the safety risks involved.

The Beneficiary undertakes, for the duration of the Project, to respect and ensure that any individuals or legal persons to which it may delegate or entrust all or part of the Project implementation respect, at all times, the safety instructions issued by the appropriate consular or local authorities, depending on their nationality. The Beneficiary is solely responsible for the decision to cancel or maintain the planned travels after obtaining the information mentioned above about the safety risks involved.

7. INFORMATION UNDERTAKINGS

The undertakings in this Clause 7 (*Information Undertakings*) take effect on the Signing Date and remain in full force and effect for the duration of this Agreement.

7.1 Progress report

- (a) Until the Deadline for Implementation of the Project, the Beneficiary shall provide the Agency with:
- (i) Technical quarterly progress reports in relation to the implementation of the Project which draft shall be prepared in accordance with the template presented in Schedule 12 – PART II. These quarterly progress reports as off 31th March and 30th September of each year of implementation will be delivered to AFD no later than 10 working days after such closing days.
 - (ii) Technical and Financial semestrial progress reports in relation to the implementation of the Project which draft shall be prepared in accordance with section 9 of Schedule 8 - (*List of undertakings applicable to the Beneficiary under the delegation of funds by the European Union*) of the Agreement and an annual Follow-up report of the Project's Indicators in the form set out in Schedule 6 -, by using the semestrial reporting template on Schedule 12 – PART I. These mid-year progress reports as off 30th June and 31th December of each year of implementation will be delivered to AFD no later than 10 working days after such closing days.
- (b) Within six (6) months after the Deadline for Implementation of the Project, the Beneficiary shall provide the Agency with a general implementation report (the "**General Implementation Report**") including an annual Follow-up report of the Project' Indicators in the form set out in Schedule 6 - (*Form of Follow-up report*) and Schedule 8 paragraph 9.4.

7.2 Co-Financing

The Beneficiary shall promptly inform the Agency of any cancellation, in whole or in part, or any prepayment in respect, of a Co-Financing.

7.3 Information - miscellaneous

The Beneficiary shall provide the Agency with:

- (a) immediatly upon becoming aware of them, details of any event or circumstance which is or may be an event causing a deferral or dismissal of a Drawdown request or which has or may have a Material Adverse Effect, the nature of such an event and all the actions taken or to be taken to remedy it (if any);
- (b) immediately any information relating to an event or circumstance which is or may be considered as an utilisation of the funds of the Grant in contradiction with the terms and conditions of the Agreement, a payment which is undue or any other irregularity in the utilisation of the funds of the Grant;
- (c) promptly upon becoming aware of them and at the latest 48 hours following its occurrence, details of any incident or accident directly related to the implementation of the Project which might have a significant impact on the Project site, the safety, the working conditions of its employees or any contractors working on the implementation of the Project, the nature of such incident or accident, together with details of any action taken or proposed to be taken, as applicable, by the Beneficiary to remedy it. The Agency reserves the right to request from the Beneficiary to adopt additional measures in order to deal with such incident or accident. If no agreement is reached with the Beneficiary for the implementation of such measures or remedies, the Agency



may terminate this Agreement in accordance with Article 11.2 of this Agreement;

- (d) promptly, details of any decision or event which might affect the organisation, completion or operation of the Project;
- (e) for the all duration of the Project implementation, the interim and final reports prepared by any service provider and/or Contractor, and thereafter a comprehensive implementation report;
- (f) promptly, any further information or documents with respect to the use of funds and implementation conditions of the Project Documents as well as contracts entered into for their implementation that the Agency may request;

7.4 Financial and statutory information

The Beneficiary shall:

provide the Agency with its annual financial or budgetary documents after their approval as well as any details that the Agency may reasonably require in relation to its financial position;

8. COSTS AND EXPENSES - REGISTRATION

8.1 Costs and expenses

The Beneficiary shall pay all costs and expenses incurred in connection with the negotiation, preparation and signing of this Agreement including, as the case may be:

- (i) lawyer's fees;
- (ii) registration costs, if registration is requested by one of the Parties, and other similar taxes payable in respect of this Agreement; and
- (iii) costs and expenses in connection with the transfer of funds from Paris financial centre to any other financial centre agreed with the Agency.

8.2 Recovery costs

The Beneficiary shall pay directly or reimburse the Agency for all reasonable costs and expenses, if applicable, that the Agency would incur or has paid for any step to be taken including without limitation in case of judicial recourses for the recovery of all amount of the Grant irregularly or unduly used or paid under this Agreement.

9. MISCELLANEOUS

9.1 Language

The language of this Agreement is English. If this Agreement is translated, the English version shall prevail in the event of any conflicting interpretation of the terms of this Agreement or in the event of a dispute between the Parties.

All communications or documents provided under, or in connection with, this Agreement shall be in English.

The Agency may request that any communication or document provided under, or in connection with, this Agreement which is not in English is accompanied by a Certified English translation, in which case, the English translation shall prevail unless the document is a legal text or other official document.

9.2 Partial Invalidity

If, at any time, a term of this Agreement is or becomes illegal, invalid or unenforceable, the validity, legality or enforceability of the other provisions of this Agreement will not be affected.

9.3 No waiver

Failure to exercise, or delay in exercising, any right on the part of the Agency shall not operate as a waiver of that right.

Partial exercise of a right shall not prevail any further exercise of such right or the exercise of such right or any other right or remedy under any applicable law.

The Agency's rights and remedies under this Agreement are cumulative and not exclusive of its rights and recourse under any applicable law.

9.4 Assignment

The Beneficiary may not assign or transfer, in any manner whatsoever, all or any of its rights and obligations under this Agreement without the prior written consent of the Agency.

The Agency may assign or transfer to a third party its rights and obligations under this Agreement.

9.5 Legal effect

The Schedule s annexed hereto, the Procurement Guidelines and the recitals hereof form part of this Agreement and have the same legal effect as the other terms of this Agreement.

9.6 Entire agreement

As of the Signing Date, this Agreement represents the entire agreement between the Parties in relation to the matters set out herein, and supersedes and replaces all previous documents, agreements or understandings which may have been exchanged or communicated as part of the negotiations in connection with this Agreement.

9.7 Amendments

No amendment may be made to this Agreement unless expressly agreed in writing between the Parties.

9.8 Confidentiality - Disclosure of information

- (a) The Beneficiary shall not disclose the content of this Agreement to any third party without the prior consent of the Agency except to:
- any person to whom the Beneficiary has a disclosure obligation under any applicable law, regulation or judicial ruling

- (b) Notwithstanding any existing confidentiality agreement, the Agency may disclose any information or documents in relation to the Project to: (i) its auditors, experts, rating agencies, legal advisers or supervisory bodies such as for instance the European Anti-Fraud Office (OLAF), and (ii) any person or entity for the purpose of taking any protective measures or preserving the rights of the Agency under this Agreement.
- (c) Furthermore, the Beneficiary hereby expressly authorises the Agency to communicate and to disclose on the Agency's Website information relating to the Project and its financing as listed in Schedule 7.

9.9 Statute of Limitations

The statute of limitations period in relation to this Agreement is ten (10) years.

10. NOTICES

10.1 In writing

Any notice, request or other communication provided under or in connection with this Agreement shall be made in writing and, unless otherwise stated, may be given by fax or by post to the address and number of the relevant Party set out below:

For the Beneficiary:

UNIVERSIDAD NACIONAL DE LA PLATA (UNLP), project leader and grant recipient.

Address: Avenida 7 N° 776, La Plata, Provincia de Buenos Aires, República Argentina

Telephone: +54 221 644 7051

Attention: Horacio Marcelo Martino, Director for Municipal Matters (UNLP), responsible for the Commitment of Collaboration Agreement, according to Schedule 11.

For the Agency:

AFD HEAD OFFICE

Address: 5, Rue Roland Barthes 75598 PARIS Cedex 12

Telephone: +33 1 53 44 47 04

Attention: Division Energie

With a copy to:

[AFD – Buenos Aires OFFICE]

Address: Carlos Pellegrini 1141, Piso 11, City of Buenos Aires, Argentina

Telephone: +54 11 7090-2000

Email: afdbuenosaires@afd.fr

Attention: Head of AFD Office

or such other address, fax number, department or officer as one Party notifies to the other Party with at least five (5) Business Days' prior notice.

10.2 Effectiveness

Any notice, request or communication made, or any document sent, by a Party to the other Party in connection with this Agreement is deemed to become effective as follows:

- (i) if by fax, when received in a legible form; and
- (ii) if posted, when delivered to the correct address,

and, where a particular person or a department has been specified, if such notice, request or communication has been addressed to that person or department.

10.3 Electronic communications

- (a) Any communication made by one person to another under or in connection with this Agreement may be sent by electronic mail or other electronic means if the Parties:
 - (i) agree that, unless and until notified to the contrary, this is to be an accepted form of communication;
 - (ii) notify each other in writing of their electronic mail address and/or any other information required to enable the sending and receipt of information by that means; and
 - (iii) notify each other of any change to their address or any other such information supplied by them.
- (b) Any electronic communication made between the Parties will be effective only when actually received in a readable form.

11. ENTRY INTO FORCE – DURATION – TERMINATION

11.1 Entry into Force and Duration

This Agreement comes into force on the day of the Signing Date provided that all the requested formalities in relation to the validity of this Agreement under the law of the country of the Beneficiary have been fulfilled in a satisfactory manner for the Agency and shall remain in full force and effect for effect until the expiration date of a two (2) year period starting on the date of the Final Audit Report set out in Clause 3.3.5 as from the Signing Date.

Notwithstanding the above, the requirements of Clause 3.2.11 (*Retention of documents*), clause 6.18 (*Inspections*) and Clause 9.8 (*Confidentiality - Disclosure of information*) will remain in full force and effect for five (5) years following the date mentioned in the paragraph above; the provisions of Clause 6.9.2 (*Environmental and social management*) shall continue to have effect whilst any grievance lodged under the ES Grievance Management Procedures is still being processed or monitored.

11.2 Termination

The Agency reserves the right to terminate this Agreement if the first Drawdown has not been drawn within eighteen (18) months from the date of approval of the Grant referred to in paragraph (D) of the Recitals.

The Agency also reserves the right to terminate this Agreement upon the occurrence of one of the events referred to in Clause 4 (*Postponement or Dismissal of the Drawdown Requests*).

The Agency shall inform the Beneficiary of such termination by registered mail. Upon request by the Agency, and due to the occurrence of any of these events, the Beneficiary shall repay the funds of the Grant, in whole or in part.

12. GOVERNING LAW, ENFORCEMENT AND SERVICE OF PROCESS

12.1 Governing Law

This Agreement is governed by French law.

12.2 Jurisdiction

Any dispute arising out of or in connection with this Agreement shall be settled by the courts of PARIS.

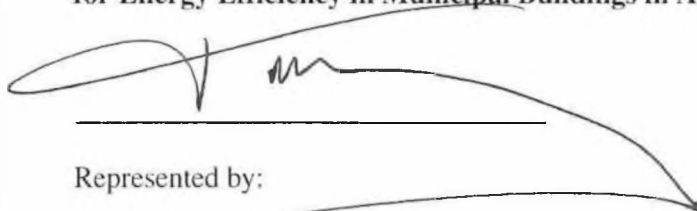
12.3 Choice of domicile

Without prejudice to any applicable law, for the purposes of serving judicial and extrajudicial documents in connection with any action or proceedings referred to above, the Beneficiary irrevocably chooses its registered office as at the date of this Agreement at the address set out in Clause 10 (*Notices*) as its domicile, and the Agency chooses the address "AFD Head Office" set out in Clause 10 (*Notices*) as its domicile.

Executed in 2 (two) originals, at City of Buenos Aires, on the 25th of September 2020

BENEFICIARY

Universidad Nacional de La Plata, project leader and representative entity of the Consortium for Energy Efficiency in Municipal Buildings in Argentina.



Represented by:

Name: Fernanado Alfredo Tauber

Capacity: President

AGENCY

AGENCE FRANÇAISE DE DÉVELOPPEMENT

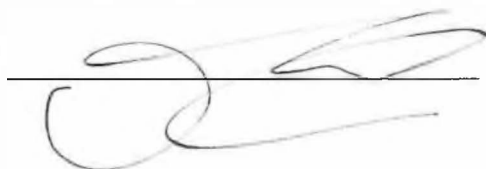


Represented by:

Name: Mathieu Thenaisie

Capacity: Project Manager, by order of the Director

Cosigner, Her Excellency Mme. Claudia Scherer-Effosse, Ambassador of France in Argentina



Schedule 1A - Definitions

Acceptable Bank	means any bank acceptable to the Agency.
Account Bank	means the Acceptable Bank with which the Beneficiary shall open and maintain the Project Account.
Act of Corruption	<p>means any of the following:</p> <p>(a) the act of promising, offering or giving, directly or indirectly, to a Public Official or to any person who directs or works, in any capacity, for a private sector entity, an undue advantage of any nature, for the relevant person himself or herself or for another person or entity, in order that this person acts or refrains from acting in breach of his or her legal, contractual or professional obligations and, having for effect to influence his or her own actions or those of another person or entity; or</p> <p>(b) the act of a Public Official or any person who directs or works, in any capacity, for a private sector entity, soliciting or accepting, directly or indirectly, an undue advantage of any nature, for the relevant person himself or herself or for another person or entity, in order that this person acts or refrains from acting in breach of his or her legal, contractual or professional obligations and, having for effect to influence his or her own actions or those of another person or entity.</p>
Advance(s)	has the meaning given to this term in Clause 3.2 (<i>Payment mechanics</i>).
Agreement	means this financing agreement, including its recitals, Clauses, Schedules, Procurement Guidelines and, if applicable, any amendments made in writing thereto.
Anti-Competitive Practices	<p>means:</p> <p>(a) any concerted or implicit action having as its object and/or as its effects to impede, restrict or distort fair competition in a market, including without limitation when it tends to: (i) limit market access or the free exercise of competition by other companies; (ii) prevent price setting by the free play of markets by artificially favouring the increase or decrease of such prices; (iii) limit or control any production, markets, investment or technical progress; or (iv) share out markets or sources of supply;</p> <p>(b) any abuse by a company or group of companies of a dominant position within a domestic market or in a substantial part thereof; or</p>

	(c) any bid or predatory pricing having as its object and/or its effect to eliminate from a market, or to prevent a company or one of its products from accessing the market.
Authority(ies)	means any government or any body, department or commission exercising a public prerogative, or any administration, court, agency or state or any governmental, administrative, tax or judicial entity.
Authorisation(s)	means any Authorisation, consent, approval, resolution, permit, licence, exemption, filing, notarization or registration, or any exemptions in respect thereof, obtained from or provided by an Authority, whether granted by means of an act or omission within a defined time limit.
Certified	means for any copy, photocopy or other duplicate of an original document, the certification by any duly authorised person, as to the conformity of the copy, photocopy or duplicate with the original document.
Closing Expenses	means costs relating to the final report, the final assessment, the final audit and other costs in connection with the closing of the Project
Co-Financier(s)	means the following co-financier(s) of the Project as Described in Schedule 2 (Project Description – counterpart-) for an amount contemplated of two hundred ten thousand five hundred Euros (EUR 210,500.00).
Co-Financing	means any or all of the amount described in Schedule 2 (Project Description – counterpart-)
Consortium	Means the temporal association formed to achieve the project and its objectives, formed of : <ul style="list-style-type: none"> • Universidad Nacional de La Plata • Red Argentina de Municipios frente al Cambio Climatico • Centro de Eficiencia Energética de Copenhague
Consortium Agreement	means the agreement signed between the Contracting Authority and the members of the consortium for the management of the funds of the Grant, specifying the Consortium's purpose, its mode of governance, the roles and responsibilities of the Contracting Authority and the way there are exercised: fund management, intellectual property, party liability, decision-making and reporting, litigation cases, etc.
Contingency Reserve	means the budget line entitled “Contingency reserve” as set out in Schedule 3 (<i>Financing Plan</i>).

Contractor(s)	means third party contractor(s) appointed by the Beneficiary to implemente all or part of the Project as described in Schedule 2 - (<i>Project Description</i>).
Contractor's Guarantee(s)	means any guarantee provided to the Beneficiary directly or indirectly by any co-contractor in charge of the implementation of the Project or any part thereof, such as, for example, the completion guarantee or the advance payment guarantee.
Deadline for Drawdown	means 30 th June 2024, date after which no further Drawdown may occur.
Deadline for Implementation of the Project	means the date defined as in the special conditions of the Delegation Agreement and which shall occur no later than 21 th October 2024.
Delegation Agreement	has the meaning given to this term in paragraph (C) of the preamble of the Agreement
Drawdown	means the drawdown of all or part of the funds made available by the Agency to the Beneficiary in connection with the Grant pursuant to the conditions set out in Clause 3 (<i>Drawdown of Funds</i>).
Eligible Expense(s)	means the expense(s) relating to the Project as set out in Schedule 3 - (<i>Financing Plan</i>), which are incurred for work and services carried out before the Deadline for Implementation of the Project and considered as eligible under Schedule 3 – Part II (“ <i>Eligible Expenses</i> ”).
Embargo	means any sanction of a commercial nature which is intended to prohibit any import or export (any supply, sale or transfer) of one or several types of goods, products or services going to and/or coming from any country for a given period and as published and amended by the United Nations, the European Union or France.
ES Grievance Management Procedures	means the contractual terms contained in the Environmental and Social Grievance Management Procedures, which is available on the Website, as amended from time to time.
ESCP	means the environmental and/or social commitment plan substantially in the form set out in Schedule 5 - (<i>Environmental and Social Commitment Plan</i>), setting out the Beneficiary's commitment to avoid, mitigate or compensate negative consequences of the Project, on human and natural environment and any planned monitoring as well as the formal steps required in order to carry out such actions.

Euro(s) or EUR	means the single currency of the member states of the European Economic and Monetary Union, including France, and having legal tender in such member states.
Final Audit Report	has the meaning given to this term in Clause 3.2.5 (ii) (<i>Justification for use of Advances</i>).
Financial Sanctions List	<p>means the list(s) of specially appointed persons, groups or entities which are subject to financial sanctions by the United Nations, the European Union and France.</p> <p>For information purposes only and for the convenience of the Beneficiary, who may not rely on them, the following references or website addresses are provided:</p> <p>For the lists maintained by the United Nations, the following website may be consulted:</p> <p>https://www.un.org/sc/suborg/fr/sanctions/un-sc-consolidated-list</p> <p>For the lists maintained by the European Union, the following website may be consulted:</p> <p>https://eeas.europa.eu/headquarters/headquarters-homepage/8442/consolidated-list-sanctions_fr</p> <p>For the lists maintained by France, the following website may be consulted:</p> <p>http://www.tresor.economie.gouv.fr/4248 Dispositif-National-de-Gel-Terroriste</p>
Financing Plan	means the financing plan of the Project set out in Schedule 3 - (<i>Financing Plan</i>).
Force Majeure	means any unforeseeable exceptional situation or event beyond the Parties control which prevents either of them from fulfilling any of its obligations under the Agreement, which may not be attributed to error or negligence on either part (or the part of Contractors, agents or staff), and which could not have been avoided by the exercise of due diligence.
Fraud	means any unfair practice (acts or omissions) deliberately intended to mislead others, to intentionally conceal elements there from, or to betray or vitiate his/her consent, to circumvent any legal or regulatory requirements and/or to violate internal rules and procedures of the Beneficiary or a third party in order to obtain an illegitimate benefit.

Fraud against the Financial Interests of the European Community	means any intentional act or omission intended to damage the European Union budget and involving (i) the use or presentation of false, inaccurate or incomplete statements or documents, which has as its effect the misappropriation or wrongful retention of funds or in any illegal reduction in resources of the general budget of the European Union; (ii) the non-disclosure of information with the same effect; and (iii) misappropriation of such funds for purposes other than those for which such funds were originally granted.
Grant	means the commitment granted by the Agency in accordance with this Agreement up to the maximum principal amount set out in Clause 2 (<i>Grant, Purpose and Conditions of Utilisation</i>).
Illicit Origin	means funds obtained through: <ul style="list-style-type: none"> the commission of any predicate offence as designated in the FATF 40 recommendations Glossary under "<i>catégories désignées d'infractions</i>" (http://www.fatf-gafi.org/media/fatf/documents/recommendations/Recommendations_GAFL.pdf); – any Act of Corruption; or – any Fraud against the Financial Interests of the European Community, if or when applicable.
Insurance Policies	means the insurance policies that the Beneficiary is required to subscribe and maintain in connection with the implementation of the Project, in a form acceptable to the Agency.
Integrity Statement	means the integrity, eligibility and environmental and social undertaking statement, the form for which is set out in the Schedules to the Procurement Guidelines. Such statement shall be provided by any tenderer or candidate pursuant to the terms set out in clause 1.2.3 of the Procurement Guidelines.
Material Adverse Effect	means a material adverse effect on: <ul style="list-style-type: none"> – the Project, insofar as it would jeopardise the continuation of the Project in accordance with this Agreement and the Project Documents; – the business, assets, financial condition of the Beneficiary or its ability to honour its obligations under this Agreement and the Project Documents; – the validity or enforceability of this Agreement and any Project Documents.
Procurement Guidelines	means the contractual provisions in the guidelines relating to procurement financed by the Agency in foreign countries in full force and effect on the date of this Agreement, a copy of which is available on the Website and has been delivered to the Beneficiary.

Project	means the project as described in Schedule 2 - (<i>Project Description</i>).
Project Account	has the meaning given to this term in Clause 3.2.1 (<i>Opening of the Project Account</i>).
Project Authorisations	means the Authorisations necessary in order for (i) the Beneficiary to implement the Project and execute all Project Documents to which it is a party and to exercise its rights and perform its obligations under the Project Documents to which it is a party; and (ii) the Project Documents to which the Beneficiary is a party to be admissible as evidence before courts in the jurisdiction of the Beneficiary or before a competent arbitral tribunal.
Project Documents	means all the documents, and in particular agreements, supplied or executed by the Beneficiary regarding the implementation of the Project, amongst others the following documents: <ul style="list-style-type: none"> - the proposal document submitted to Euroclima+ Programme selected for funding; - the Commitment of Collaboration Agreement accepted by each member of the Consortium
Public Official	means any holder of legislative, executive, administrative or judicial office whether appointed or elected, permanent or temporary, paid or unpaid, regardless of rank or any other person defined as a public officer under the domestic law of the Beneficiary's jurisdiction of incorporation, and any other person exercising a public function, including for a public agency or organisation, or providing a public service.
Schedule (s)	means any Schedule or Schedule s to this Agreement.
Signing Date	means the date of execution of this Agreement by all the Parties.
Tax Avoidance Practices	means using legal instruments in order to pay as little tax as possible. A practice of tax avoidance is characterized when, in light of all the involved entities and relevant financial flows, the structuring of a project is not justified by business reasons reflecting the project's economic reality but for the main purpose, or one of the main purposes, of benefiting from a favourable tax regime that would not have been applicable in the absence of such structuring. <p>Tax avoidance practices include, but are not limited to: (i) the use of harmful tax practices; (ii) the use of offshore structures or arrangements aimed at attracting profits which do not reflect real economic activity in the jurisdiction; and / or (iii) the use</p>

	of so-called base erosion and profit shifting practices as identified in the OECD BEPS Action Plan (including: abuse of double tax conventions, artificial use of hybrids or artificial avoidance of permanent establishment status).
Tax Fraud	means using illegal practices to avoid paying taxes, for example by not declaring profits or using various ways to avoid paying VAT.
Website	means the website of the Agency (http://www.afd.fr/) or any other such replacement website.



Schedule 1B - Construction

- (a) “**assets**” includes all present and future properties, revenues and rights;
- (b) any reference to the “**Beneficiary**”, a “**Party**” or a “**Agency**” includes its successors in title, permitted assigns and permitted transferees;
- (c) any reference to this Agreement or other document or security is a reference to this Agreement or to such other document or security as amended, restated or supplemented and includes, if applicable, any document which replaces it through novation, in accordance with this Agreement;
- (d) a “**guarantee**” includes any security and any guaranty which is independent from the debt to which it relates;
- (e) a “**person**” includes any person, company, corporation, partnership, trust, government, state or state agency or any association, or group of two or more of the foregoing (whether or not having separate legal personality);
- (f) a “**regulation**” includes any legislation, regulation, rule, decree, official directive, instruction, request, advice, recommendation, decision or guideline (whether or not having the force of law) of any governmental, intergovernmental or supranational body, supervisory authority, regulatory authority, independent administrative authority, agency, department or any division of any other authority or organisation (including any regulation issued by an industrial or commercial public entity) having an effect on this Agreement or on the rights and obligations of a Party;
- (g) a provision of law is a reference to that provision as amended;
- (h) unless otherwise provided, a time of day is a reference to Paris time;
- (i) The Section, Clause and Schedule headings are for ease of reference only and do not affect the interpretation of this Agreement;
- (j) unless otherwise provided, words and expressions used in any other document relating to this Agreement or in any notice given in connection with this Agreement have the same meaning in that document or notice as in this Agreement; and
- (k) a reference to a Clause or Schedule shall be a reference to a Clause or Schedule of this Agreement.

Schedule 2 - Project Description

1. GENERAL PROJECT DATA

1.1 Title of the intervention

Sustainable Energy in Municipal Buildings

1.2 Sector

This project is aimed at the Energy Efficiency sector.

1.3 Lines of action of EUROCLIMA+ Programme

The project entitled "Sustainable Energy in Municipal Buildings" is aligned with EUROCLIMA+ Programme's lines of action, by strengthening the institutional, legal, and regulatory frameworks to promote energy efficiency, and the capacities to promote and disseminate energy efficiency. The interventions planned include programmes to support local authorities in the design, financing, and implementation of public policies, as well as the definition of criteria to identify primary sectors and subsectors. The project includes a COMMUNICATION AND VISIBILITY PLAN, in Schedule 9, according to the requirements stated in the European Union programmes.

1.4 Geographical area

This initiative will have a national scope within Argentina. It will have a direct impact on municipalities located in the following provinces:

- Buenos Aires
- Entre Ríos
- Santa Fe
- Mendoza
- Córdoba
- Chaco
- Corrientes
- Misiones
- Neuquén
- San Luis

1.5 Leading and grant recipient entity

The project's leading entity is the Universidad Nacional de La Plata (UNLP), located in 7th Avenue, n°776, City of La Plata, Province of Buenos Aires, Argentina.

1.6 Partner entities of the Implementation Consortium

The association of entities is formed by:

- The Asociación Civil Red de Acción Climática/Red Argentina de Municipios frente al Cambio Climático (RAMCC), located in Muniagurria 156, Rosario city, 2000. Santa Fe Province, Argentina.
- And, by the Copenhagen Centre on Energy Efficiency (C2E2), located in Marmorvej 51, 2100 Copenhagen, Denmark.

1.7 Total investment (€)

The total cost for the implementation of the project "Sustainable Energy in Municipal Buildings" is €867,000 (Euros, eight hundred sixty-seven thousand).

1.8 Requested EUROCLIMA+ investment

Considering the overall investment, the Euroclima+ Programme will provide with € 656,500 (Euros, six hundred and fifty-six thousand five hundred).

1.9 Counterpart (€)

Considering the overall investment, the consortium entities will provide with a total amount of € 210,500, according to the following details: UNLP will contribute with € 22,990 (Euros, twenty-two thousand nine hundred and ninety), RAMCC, with €36,300 (Euros, thirty-six thousand three hundred), C2E2 with € 1,210 (Euros, one thousand two hundred and ten) and Municipalities (associates of the project), with € 150,000 (Euros, one hundred and fifty thousand), for Human Resources, travelling expenses and civil works. The expenses related to human resources will be evidenced through “time-sheets” for the whole budget (see Schedule 3, Financing Plan).

1.10 Expected duration

The project is planned to be carried out in, at most, 36 months. In any case, the deadline for the last drawdown of funds is June 2024 and the Deadline for Implementation of the Project is October 2024.

1.11 Start date

Date of the signature of the contract.

1.12 Institutional Contact Data

Leading entity coordinator: Horacio Martino, Director of Municipal Affairs of the UNLP.

Telephone: +54 9 (221) 644 7051 / +54 9 (221) 436 5704

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Partner entity coordinator: Gabriela Prata Dias, acting Head at the C2E2.

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Partner entity coordinator: Ricardo Bertolino, Executive Director of RAMCC.

Telephone: +54 9 341 609-4277

E-mail: rbertolino@ramcc.net

1.13 Roles of the Entities of the Implementation Consortium

UNLP is the leading entity and grant recipient, being the only contact with the French Development Agency. Its main roles are management, administration, and general coordination, as well as technical and training advice.

RAMCC is a partner entity. Its main roles are liaison and coordination with local governments, as well as technical and training advice.

C2E2 is a partner entity. Its main roles are to provide technical, programmatic, and content advice, and link with European policies in local guidelines.

For the projects' coordination, a Coordination Committee is proposed, formed by a representative from UNLP, one from RAMCC and one from C2E2, designated by each entity. At the beginning of the project, the Coordination Committee will develop a timeline of activities including the institutional representatives per activity.

2. INTRODUCTION (Background and justification of the project)

The “Sustainable Energy in Municipal Buildings” project focuses on energy efficiency in municipal buildings. Since local governments are the closest public authorities to the community, the project represents an opportunity to improve and transfer knowledge to buildings of other institutions and companies of their territories. Energy transition will help to meet 70% of the Nationally Determined Contribution (NDC) of Argentina, as stated in the National Action Plan on Energy and Climate Change, which is part of the National Plan for Climate Change Adaptation and Mitigation. In the NDC, Argentina commits to an unconditional 18% reduction by 2030, compared to a Business as Usual (BAU) scenario. On the other hand, the project is aligned with the EU's cooperation policies and its targets of reducing GHG by 40%, generating 32% with renewable energy and improving energy efficiency by 32.5%.

Likewise, the training, awareness and improvement of energy consumption in buildings components agree on Directive 2012/27/EU on energy efficiency and on Regulation (EU) 2018/1999, by presenting

a common framework of strategies and measures for energy efficiency promotion, and articulating with other projects supported and financed by the EU. In this sense, the development of concrete policies and interventions such as energy audits, technical training, energy efficiency support tools and pilot projects in municipal buildings carried out by local governments, will contribute to the commitment to face climate change, as all RAMCC members are already demonstrating.

For its implementation, a Consortium of three institutions was formed: UNLP, RAMCC and C2E2, with academic, educational, scientific, and technical knowledge and experience. In addition, the fundamental contribution of municipalities throughout the country to achieve the objectives of this project.

3. COMPONENTS

The Project is formed by 5 (five) interdependent components, under a comprehensive approach.

COMPONENT A: TRAINING COURSES

Development of virtual and in-person training courses for local governments on the appropriate use of energy efficiency tools in municipalities and the mainstreaming of gender approaches, according to EUROCLIMA + guidelines, which include an objective to achieve gender equality and promote empowerment of women and sexual/gender nonconformity, throughout the actions and projects to be developed within the programme's framework.

COMPONENT B: KNOWLEDGE ON ENERGY EFFICIENCY

Knowledge transfer on energy efficiency, making it available to the requests of society and local governments, to increase their capacities on local public policies, through the dissemination of a report on the current situation at local and national level, and through the publication of a manual on the implementation of energy efficiency measures on municipal buildings.

COMPONENT C: ENERGY SELF-ASSESSMENT METHODOLOGY

Development of an energy self-assessment methodology for local governments, aiming at fostering and strengthening their capacities to track and evaluate energy consumption independently. This will result in the long-term sustainability of the project and in a process of continuous improvement, as local governments will be able to conduct energy audits regularly.

COMPONENT D: DIAGNOSIS, FORMULATION AND EXECUTION OF PROJECTS

Development of a diagnosis of the current energy efficiency situation in the selected cities, by means of energy audits, based on empirical data and measurable objectives. This will be later used to develop energy efficiency pilot projects, portfolios and a mapping of funds and financiers for local governments. The execution of pilot projects in selected municipal buildings will involve construction modifications and improvements, changes of climatization equipment, maintenance of equipment and machinery, installation of more efficient lights and technology, of renewable energy and of control equipment, among others.

COMPONENT E: COMMUNICATION PLAN

Formulation and implementation of an effective Communication and Visibility Plan, according to the requirements of Euroclima+ Programme for Latin America. The Plan seeks to ensure that information on the project, its goals, results, and achievements are correctly presented and shared with the appropriate public, in a timely way and with the most effective means.

4. SUMMARY TABLE: OBJECTIVES, PRODUCTS, RESULTS, INTERVENTION LOGIC



OVERALL OBJECTIVE	Foster public policies, management capacities and investments on energy efficiency through innovative tools, pilot projects, energy audit and training courses on Argentinian municipalities, favouring replicability and scaling up at regional and national level				
COMPONENTS	SPECIFIC OBJECTIVES	PRODUCTS	PLANNED RESULTS	INTERVENTION LOGIC	
				INDICATORS	FINAL TARGET
COMPONENT A: TRAINING COURSES	Develop training courses and tools to strengthen technical capacities on energy efficiency in Argentinian cities, considering the needs of women and men and considering their culture, identity and context	1. 10 virtual and in-person training courses for local governments on appropriate use of tools	Virtual and in-person training courses for local governments on appropriate use of tools, held	Number of training courses held	10 training courses in 2 years
		2. Virtual training courses on the mainstreaming of gender in local governments	Executors of the project trained on gender mainstreaming	Number of people, disaggregate by gender, that attended the training courses	More that 80% of the executors trained
				Number of training courses held	3 to 4 training courses in 1 year
				Number of people, disaggregate by gender, that attended the training courses	More that 80% of the executors trained
COMPONENT B: KNOWLEDGE ON ENERGY EFFICIENCY	Strengthen knowledge and create public information to improve capacities of local governments and to reinforce cooperation and exchanges regarding energy efficiency, and foster scaling up and replicability en Argentina and Latin America	3. Analysis on the current situation of energy efficiency at local and national level	Current situation documented, including gender mainstreaming	State of progress (little progress, considerable progress, finished)	Finished and published
		4. Manual on the implementation of energy efficiency measures on municipal buildings	Manual documented, including gender mainstreaming	State of progress (little progress, considerable progress, finished)	Finished and distributed
COMPONENT C: ENERGY SELF-ASSESSMENT METHODOLOGY	Develop an energy self-assessment methodology to local governments, aiming at reinforcing local capacities to independently track and assess energy consumption in public building	5. Energy self assessment methodology	Methodology documented, including gender mainstreaming	State of progress (little progress, considerable progress, finished)	Finished and published
COMPONENT D: DIAGNOSIS, FORMULATION AND EXECUTION OF PROJECTS	Establish a diagnosis and develop a portfolio of projects on energy efficiency in municipal buildings, seeking to identify potential funding sources and to implement concrete projects in selected buildings	6. 25 to 45 energy audits to establish a diagnosis in municipal buildings	25 to 45 energy audits to establish a diagnosis in municipal buildings, carried out	Number of energy audits undertaken within the project	25 to 45 energy audit carried out by the end of year 3
		7. Portfolio of projects on local energy efficiency to manage funds	Portfolio of projects on local energy efficiency to manage funds, developed	State of progress (little progress, considerable progress, finished)	Finished document
		8. Mapping of financiers and funds for local governments	Mapping of financiers and funds for local governments, developed	State of progress (little progress, considerable progress, finished)	Finished, according to projects' portfolio
		9. Execution of 5 to 10 pilot projects in municipal buildings	5 to 10 pilot projects in municipal buildings, implemented	Number of pilot projects in municipal buildings implemented	5-10 pilot projects in municipal buildings, implemented by year 2
COMPONENT E: COMMUNICATION PLAN	Formulate and implement an effective Communication and Visibility Plan in Argentina and Latin America, ensuring that information regarding objectives and achievements is disseminated through the most effective means	10. Communication Plan	Communication plan documented and implemented, including inclusive language	State of progress (little progress, considerable progress, finished)	Communication plan written with inclusive language and implemented

5. TARGET GROUP AND BENEFICIARIES

The project plans to have a large-scale impact, directly benefiting Argentinian municipal officials, consultants, and professionals, mainly from RAMCC cities, who will benefit from the energy efficiency training courses and innovative tools. In addition, in, at most, 32 cities, energy audits will be carried out and, in, at most, 10 cities, energy efficiency pilot projects in municipal buildings will be implemented. On the other hand, local communities will be indirect beneficiaries of energy efficiency measures, as these will result in a reduction of the negative environmental impact and an improvement in the quality of life.

The general population will also benefit, since the project can be replicated across the country and the region, being adaptable to particular contexts. In turn, any interested person will be able to access the documents created in the webpage, and, thus, be involved in environmental protection.

6. COMPONENTS, PRODUCTS AND IMPLEMENTATION PLANNING

This schedule is presented as an indication, given the possible fluctuations that may occur throughout the project contemplated implementation period (up to 36 months).

	YEAR 1				YEAR 2				YEAR 3				Coordinating entity
	1 T	2 T	3 T	4 T	1 T	2 T	3 T	4 T	1 T	2 T	3 T	4 T	
COMPONENT A. TRAINING COURSES													
PRODUCT 1													RAMCC
PRODUCT 2													UNLP
COMPONENT B. KNOWLEDGE ON ENERGY EFFICIENCY													
PRODUCT 3													RAMCC
PRODUCT 4													C2E2
COMPONENT C. ENERGY SELF-ASSESSMENT METHODOLOGY													
PRODUCT 5													C2E2
COMPONENT D. DIAGNOSIS, FORMULATION AND PROJECTS' EXECUTION													
PRODUCT 6													UNLP
PRODUCT 7													RAMCC
PRODUCT 8													RAMCC
PRODUCT 9													RAMCC
COMPONENT E. COMMUNICATION PLAN													
PRODUCT 10													RAMCC
EXTERNAL AUDIT													
PRODUCT 11													
COORDINATION													
PRODUCT 12													UNLP

7. METHODOLOGY

7.1 SELECTION OF MUNICIPALITIES INVOLVED IN THE PROJECT

This Project has a national scope, with direct impact on cities located in the following provinces: Buenos Aires, Entre Ríos, Santa Fe, Mendoza, Córdoba, Salta, Corrientes, Tucumán, Neuquén y San Luis.

All RAMCC cities will have access to tools, training courses and materials on implementation of energy efficiency measures in municipal buildings. Moreover, 22 municipalities will be involved in energy audits, to be carried out in 1 to 3 municipal buildings per city. Lastly, in 10 cities, energy audits will be carried out in at least 1 municipal building, and afterwards, civil works and/or investment in technology and equipment will be made to improve energy efficiency.

Municipalities – Energy Audit

The following table presents the cities that will be involved in energy audits:

City	Province	Population (INDEC, 2010)
1. Arias	Córdoba	7.249
2. Arteaga	Santa Fe	3.089
3. Avellaneda	Santa Fe	23.341
4. Bell Ville	Córdoba	34.439
5. Chacabuco	Buenos Aires	48.703
6. Correa	Santa Fe	6.020
7. Corrientes	Corrientes	352.374
8. La Paz	Entre Ríos	24.307
9. Llambi Campbell	Santa Fe	2.523
10. Los Surgentes	Córdoba	2.795
11. Montecarlo	Misiones	18.827
12. Olavarría	Buenos Aires	111.708
13. Paraná	Entre Ríos	247.863
14. Puerto Esperanza	Misiones	17.155
15. Rauch	Buenos Aires	15.176
16. Resistencia	Chaco	291.720
17. Reconquista	Santa Fe	70.549
18. San Antonio de Areco	Buenos Aires	23.138
19. San Martín de los Andes	Neuquén	28.599
20. San Nicolás	Buenos Aires	163.459
21. Tapalqué	Buenos Aires	9.178
22. Totoras	Santa Fe	10.292

Municipalities – Energy Audits + Civil works/technology/equipment

The following table presents the cities that will be involved in energy audits, civil works and investment in technology and equipment to improve energy efficiency:

Cities	Province	Population (INDEC, 2010)
1. Camilo Aldao	Córdoba	5.209
2. Godoy Cruz	Mendoza	191.903
3. Libertador San Martín	Entre Ríos	6.545
4. Monte Buey	Córdoba	6.285
5. Pérez	Santa Fe	27.439
6. Rosario	Santa Fe	948.312
7. San Carlos Sud	Santa Fe	2.102

8. San Miguel	Buenos Aires	276.190
9. Soldini	Santa Fe	3.212
10. Tilarao	San Luis	6.256

Justification and selection criteria

The criteria for the cities' selection process are based, mainly, on the political commitment of local governments evidenced during their collaborative work with RAMCC. This is shown by the municipalities' compliance with the steps established by the Global Covenant of Mayors for Climate and Energy (of which RAMCC is National Coordinator, and which is supported by different programmes of the European Union).

31 cities of the 32 selected cities already have their greenhouse gas inventory, which allows for the estimation of emissions and absorptions of greenhouse gases directly related to human activities, and for the identification of sources. Also, 10 local governments participated in a training course on energy management in municipal buildings and 18 have already developed their Sustainable Energy and Climate Action Plan, while the remaining cities are developing it.

7.2 COMPONENT A: TRAINING COURSES

Development of virtual and in-person training courses for local governments on the appropriate use of energy efficiency tools in municipalities and the mainstreaming of gender approaches, according to EUROCLIMA + guidelines, which include an objective to achieve gender equality and promote empowerment of women and sex/gender nonconformity throughout the actions and projects to be developed within the programme's framework.

Product 1. 10 virtual and in-person training courses for local governments on appropriate use of tools

The training courses planned, both virtual and in-person, aim at raising awareness on the need of a cultural change regarding energy management and environmental protection through savings and energy efficiency criteria on acquisition of goods and services and on the public buildings' performance. Training courses also seek to comply with Decree n°140/2007, regarding the need to train hierarchical professionals that work in areas related to energy efficiency in public buildings.

Moreover, by developing training courses, the project looks for the strengthening of knowledge and experiences to raise awareness and, at the same time, create competences that allow for the improvement of municipalities' energy management, savings, and energy efficiency. This aims at fostering a rational and efficient use of energy.

Methodology

In-person training courses will last from 4 to 6 hours, in which the general aspects of the project will be addressed. They will include a conference on the current situation of climate change, its impacts, challenges, and opportunities, another one to introduce the international and national energy system, and, another one to introduce the concepts of savings and energy efficiency, and different local and corporate experiences regarding implementation of energy efficiency measures. These will also include relevant information related to national legislation in force, and spaces for debate, enquiries, and exchanges between participants.

A maximum of 40 people is expected per meeting. The meetings will be held in key locations for the project.

For these training courses, other governmental, national, or sub-national and/or academic institutions will be called to address the topics aforementioned. Efforts will be combined with other projects supported by the European Union.

Virtual training courses will last 16 hours, divided into 4 classes held in a month of 4hs per week. In these, the general aspects of the project will be addressed, and they will include a recorded conference on the introduction to national and international energy systems, another one on the introduction to the concepts of savings and energy efficiency, and local experiences regarding local plans on savings, energy efficiency and renewable energy. These will also include relevant information related to national

legislation in force, a debate forum, a space for participation, recorded material, videos and thematic documentation or studies.

Each virtual training course will include, at most, 40 students. The tool used will be RAMCC's virtual classroom, which will have an administrator and a tutor to monitor the progress of the participants.

Product 2. Virtual training courses on the mainstreaming of gender in local governments.

The Project seeks to contribute to the development of technical abilities on energy efficiency in Argentinian municipalities, focusing on the training of the teams involved on mainstreaming of gender. The expected result is the acquisition of tools to strengthen strategies and actions in the specific field of energy efficiency in the project's reference territories.

For this, a virtual training course will be held, which will last 24 hours, according to a diagram of contents and classes that include the components mentioned on the general planification of the project.

Methodology.

Training courses will be held on the virtual "AulasWeb" of UNLP, according to the planned timeline. Contents will be developed in three or four classes that will be published on the virtual classroom and complemented with obligatory bibliography (two short texts) and supplementary (no more than three texts). Besides, multimodal resources will be used (multimedia presentations, videos, webpages' links, newspaper articles' links), as well as elements mentioned in EUROCLIMA's toolbox.

During the classes, participants are required to read the material. Afterwards, they will have to solve an activity through forums, practical works, electronic forms, and/or collaborative work.

It is important to highlight that different tutorials will be presented to promote and ensure the familiarity and sense of ownership regarding the tools of the virtual classroom.

Lastly, evaluation will be carried out in process, based on the instructions related to the contents addressed, and in dialogue, with the acquired tools for the development of energy efficiency actions.

Contents include: gender. Equality, Diversity, Equity. Sex/Genders/Sexuality. Gender Identity and Expression. Construction of masculinity. Construction of hierarchical difference. Gender, environmental protection, and natural resource management. The inequality in Patriarchy and the structural nature of Violence. Socialization process. Social Imaginary and Cultural Construction of Gender: Discrimination, Stereotypes, Prejudices and Sexist Discourses. Myths and crystallizations of meaning. Micro-male chauvinism. Gender-based violence. Subjective affectations. Revictimization and impunity. Critical routes. Legislation on violence and gender. Intervention strategies. Toolbox to mainstream gender, EUROCLIMA. UNLP protocol.

7.3 COMPONENT B: KNOWLEDGE ON ENERGY EFFICIENCY

Knowledge transfer on energy efficiency, making it available to the requests of society and local governments, to increase their capacities on local public policies, through the dissemination of a report on the current situation at local and national level, and through the publication of a manual on the implementation of energy efficiency measures on municipal buildings.

Product 3. Analysis on the current situation of energy efficiency at local and national level

It will be a brief document that will describe clearly and concisely the updated information regarding national energy efficiency policy, including in-force legislation, governmental programmes and responsible thematic authorities or bodies. Summarized information on studies produced or promoted by the national government, regarding the link between climate change and energy will also be included. For the analysis on the current local situation, RAMCC local governments will be required to provide information on the local management of energy efficiency, in-force municipal ordinances, sectorial and thematic plans, as well as management experiences and projects in action.

Methodology

For the development of the institutional local and national situation of energy efficiency, appropriate bibliography and in-force legislation will be searched for, and key national actors will be invited to provide information on energy efficiency programmes, projects, and policies. Moreover, related documents will be analysed.

Product 4. Manual on the implementation of energy efficiency measures on municipal buildings

The manual on the implementation of energy efficiency measures on municipal buildings aims at creating concrete and clear informative material regarding the implementation of energy efficiency measures in municipal buildings, for the local authorities of the cities that will participate on the project. Besides, this material will be disseminated in order to allow use by other interested municipalities, institutions, and work teams, as a complementary action to the access by the target group. It will be included in the Communication Plan.

It is estimated that the length of the manual will be between 20 and 30 pages, of which, at least half, will be used to provide information on energy efficiency measures for municipal public. This material will summarize a series of aspects related to the efficient use of energy. Useful data on how to save and use energy efficiently will be provided, as well as on the implementation of tools and technology to manage, use and leverage energy.

Moreover, general information will be provided, both on the national energy system and its link with climate change, and on the basic concepts related to energy efficiency and its implementation in municipal buildings.

The manual will present instructions and recommendations on the main components included in the project's energy audits methodology, such as lightning, thermal enclosure (insulation, glazing) and heating, cooling, and ventilation installations.

Methodology

The design of the manual will be based on the previous knowledge produced by the project's partner institutions, on the informative and technical documents developed by relevant institutions regarding energy efficiency, including those presented by the national government, and on actions already undertaken by RAMCC local governments.

7.4 COMPONENT C: ENERGY SELF-ASSESSMENT METHODOLOGY

Development of an energy self-assessment methodology for local governments, aiming at fostering and strengthening their capacities to track and evaluate energy consumption independently. This will result in the long-term sustainability of the project and in a process of continuous improvement, as local governments will be able to conduct energy audits regularly.

Product 5. Energy self-assessment methodology

The methodology's main goal is to support local governments to analyse, simply and intuitively, energy performance of public buildings and to assess the impact of energy efficiency measures. The user will be presented with a list in order of priority of the measures with the greatest impact, considering economic, energy and emissions savings, as well as with a summary of the impact of all proposed measures.

Apart from informing users on possible improvements to buildings, this tool represents a screening and starting point for pre-feasibility studies and implementation within this project. For this, it is necessary to allow a rapid and simple assessment of municipal buildings' energy consumption, with the objective of identifying areas with the greatest potential for saving energy, prioritising projects and specific actions, and supporting the dissemination of the importance of energy efficiency actions and policies.

Methodology

The tool needs to be aligned with national requirements regarding efficient construction materials. Therefore, it will be adapted to in-force Argentinian and European standards.

There will also be a dual collaboration with the national government, particularly with the relevant area, to define a series of framework expectations from which, on the one hand, the project can benefit, through the dissemination of good practices, and, on the other hand, the government, through the dissemination of its policies to a wider public.

In collaboration with the municipalities, UNLP, RAMCC and C2E2, it is necessary to analyse the available information to map the impact of each technology in buildings' energy consumption, based on key parameters such as construction typologies, exterior temperatures, hours of occupancy of buildings or number of workers.

It is also necessary to define minimum and maximum energy savings or consumption standards that could be achieved through technologies, materials and/or techniques available on the market. These would be used to create a range of improvement potential that could be achieved with each technology.

Moreover, it is necessary to analyse the order of the actions to be undertaken to add them up, and, thus, achieve a cascading effect on savings, that allows each action to benefit from the previous step.

The tool will be validated with already implemented projects that represent examples of energy efficiency policies. It will include an initial questionnaire (necessary for the development of buildings' energy baseline). This step will be a basic guide regarding the implementation of pre-feasibility studies and will create awareness among users of the potential savings.

The tool will consist of modules related to each component, and users will be able to focus on those of interest for them. Each selected module will require a series of additional questions, different from the initial questionnaire, related to current performance of buildings (for example, selection of current materials from a drop-down list, capacities regarding each technology, stock of each technology, monthly/annual electricity or other fuels bills). Components will include lightning, thermal enclosure (insulation, glazing) and heating, cooling, and ventilation installations. Results will reflect the impact on both energy consumption and emissions, as well as its financial impact.

Although users are not obliged to select all proposed solutions, the tool will present two output scenarios:

- a) Scenario I: energy savings' potential with technologies included
- b) Scenario II: global savings' potential, with all proposed measures that encourage users to include them in Scenario I.

The main result will be the analysis of current conditions (baseline), based on information included in the initial questionnaire (users' input). This baseline will be compared with potential results of actions, both individual and global. Finally, a series of preferences will be presented to undergo a sustainable transition.

7.5 COMPONENT D: DIAGNOSIS, FORMULATION AND EXECUTION OF PROJECTS

Development of a diagnosis of the current energy efficiency situation in the selected cities, by means of energy audits, based on empirical data and measurable objectives. This will be later used to develop energy efficiency pilot projects, portfolios and a mapping of funds and financiers for local governments.

Product 6. 25 to 45 energy audits to establish a diagnosis in municipal buildings

Development of a "**Global Audit**" (AEA-G), based on a selection of priority municipal buildings, to achieve the goals and periods established in the project. From these buildings, a representative sample will be agreed on, which may require a "**Detailed Audit**" (AEA-D).

Global Audit: An AEA-G requires surveying the building and verifying that no extensions or modifications have been made to its structure and facilities, for which it is necessary to have its graphic documentation. Notes will be made about the type of construction system of the building's envelope (ceilings, walls, carpentry, skylights, floors, etc.).

Measurements and verification will be carried out according to the finished work. The quantity and type of lights and electromechanical systems (pumps, engines, elevators, air conditioning, etc.) will be registered. If not stated in the plan, the orientation of the building will be indicated. In the AEA-G it is advisable to have a socio-energy survey to facilitate the collection of information and a previous step to an AEA-D.

This will allow users to register their opinion on environmental behaviour, number of occupants, schedule of the use of the building and its equipment, number and type of energy equipment, monthly or bi-monthly consumption of energy and fuels, among others.

Based on this information, plans and discussions will be made to define where to carry out an AEA-D, due to its high costs. On the other hand, both AEA-G and AEA-D may vary according to the function and level of complexity of the building to be audited.

Detailed audit: With the same requirements as an AEA-G, given the high costs of an AEA-D, it is necessary to analyse and plan each case to avoid loss of information. This loss is more frequent than expected and it is due to human and instrumental factors.

Both the AEA-G, already discussed, and the AEA-D may vary depending on the function and level of complexity of the building to be audited. Usual instruments for the development of this kind of audit include: thermographic camera, portable meteorological station, micro data acquirers (temperature, humidity, lighting, electrical energy, etc.), anemometer, air infiltration, among others.

Methodology

The energy self-assessment methodology, developed by C2E2, will be used to carry out the energy audits. After being analysed, the methodology will be adapted to the available possibilities and resources within the project's funds, related to instruments of the LAYHS (Laboratory of Sustainable Architecture and Habitat).

As the buildings' infrastructure, use, dimensions and complexity are unknown, a previous diagnosis will be conducted to define if the audits will be global or detailed.

Product 7. Portfolio of projects on local energy efficiency to manage funds

The "Portfolio of projects on local energy efficiency to manage funds" seeks to gather, in a single, organized, efficient and legible system of management and communication, the projects that need investments or support to implement energy efficient measures in buildings. Beneficiaries include the municipalities participating in the project through energy audit and pilot projects, and other RAMCC municipalities that are currently working or have projects on energy efficiency, many of which are stated on the Sustainable Energy and Climate Action Plans (SECAPs).

It represents a reference document for public, private and/or mixed investors, of provincial, national or international nature, that will support the search of resources, the positioning of investment projects and the acknowledgement of counterparts to implement measures on municipal buildings regarding energy efficiency and its associated savings and emissions' reductions.

The portfolio also aims at providing continuity and sustainability by being easily updated, answering the requests, on the one hand, of local governments that present climate initiatives related to energy efficiency and need external financing, and, on the other hand, of potential financiers such as development banks, private banks, provincial or national government funds, trusts, private investment entities, etc. The Portfolio will be disseminated through the website of RAMCC.

Basic information of the Portfolio's projects

- Title.
- Implementation place
- Name of the institution
- Contact person
- Key words
- Description of the problem
- Resolution strategy
- Overall objective
- Specific objective/s
- Result/s
- Beneficiaries
- Budget

Methodology

To design the portfolio, local governments involved in this project will be asked to provide the aforementioned information regarding the project, particularly those participating in energy audits, as well as other RAMCC local governments that comply with the information presented, validated by the RAMCC technical team.

An editable document will be sent, and there will be deadlines to deliver it. The portfolio will be formed by contributions of the projects' technical representatives and of local governments. Presentation will include a virtual global document as well as individual files.

Product 8. Mapping of financiers and funds for local governments

The mapping consists of an exhaustive search of national, regional and international bodies that have supported or financed subnational governments in the design, planning and implementation of environmental initiatives or related to policies and actions on sustainable development, energy, savings

and energy efficiency. The main goal is to provide information regarding financing opportunities to reduce greenhouse gas emissions, related to savings and energy efficiency.

The project will allow for the analysis of good practices related to saving public funds through Energy Efficiency, focusing on the identification of success factors and conditions for replication.

Methodology

The methodology is based on the compilation of information related to funding institutions, bodies, agencies or programmes. The main sources of information are the web pages of each institution. Mapping involves a web survey of funding and/or support institutions, with the main goal of listing, clearly and concisely, all possible funding sources.

Product 9. Execution of 5 to 10 pilot projects in municipal buildings

The pilot projects in municipal buildings aim at showing that energy efficiency measures are technically feasible and economically profitable, and that through their implementation a better use of energy can be achieved, reducing consumption and energy supply costs.

Before the development of pilot projects, energy audits will be carried out to analyse the building's current situation and identify opportunities to save energy, but without reducing comfort or the quality of services provided.

The pilot projects are expected to become demonstrative and exemplary units, encouraging future developers of energy efficiency in institutions, both public and private. Moreover, they aim at reducing public expenditures on energy consumption, changing habits and fostering use of more efficient technologies.

Methodology

The process of the pilot projects' implementation will include a series of actions that seek to provide compliance, strategic vision and good performance. These are:

- Design a team in charge of energy efficiency in the selected public buildings, identifying responsibilities.
- Held talks to raise awareness on the efficient use of energy, for authorities and public officials involved.
- Distribute the manual on implementation of energy efficiency measures on public buildings.
- Make a diagnosis on electricity consumption in selected buildings.
- Recommend actions that lead to a reduction on energy consumption through replacement of equipment or introduction of new technology.
- Improvement of building conditions
- Necessary investment to set pilot projects.

The steps towards the comprehensive development of pilot projects are:

- Selection of participating municipalities
- Selection of a representative municipal building
- Training courses to authorities and staff on energy efficiency.
- Carrying out of energy audits
- Identification of possible energy savings.
- Selection of sectors, buildings and equipment in which measures, equipment and civil works will be implemented.
- Request for quotations to suppliers that comply with the technical requirements presented.
- Report of potential savings, investment and calculation of return on investment of pilot projects.
- Hiring.
- Implementation and development of the pilot project.
- Monitoring and assessment of the process.
- Delivery act

Possible intervention options in municipal buildings

Below, we detail a series of possible interventions to be implemented. The energy audit, previously carried out, will define which of the options are the most appropriate for the implementation of the pilot project.

Intervention options:

- Building modifications and improvements: changes of windows, doors and insulation.
- Building improvements to increase natural light.
- Changes of cooling and/or heating equipment for more efficient technologies.
- Maintenance of installed equipment and machinery.
- Installation of efficient lights.
- Installation of technology to save energy (for example, movement sensors).
- Relocation of lights.
- Replacement of light systems for more efficient technologies.
- Design of energy saving and efficiency protocols.
- Installation of renewable energy equipment to reduce consumption and use energy more efficiently.
- Monitoring (electricity meter) to detect active power peaks, identify the cause (those peaks can be crucial since they can cause a change to higher billing levels), and define, if necessary, compensation of reagents (reduces energy losses due to "joule effect" and fines by the electrical service network).
- Sectorise electric installation.

7.6 COMPONENT E: COMMUNICATION PLAN

Formulation and implementation of an effective Communication and Visibility Plan, according to the requirements of EUROCLIMA+ Programme for Latin America. The Plan seeks to ensure that information on the project, its goals, results, and achievements are correctly presented and shared with the appropriate public, in a timely way and with the most effective means.

Product 10. Communication Plan

Details are included in Schedule 9.

Schedule 3 - Financing Plan

PART I – FINANCING PLAN

Given the potential economic fluctuations that may occur throughout the projects' implementation period (36 months), an estimated variation of 20% is considered for each activity (1 to 42), without affecting neither EUROCLIMA+ total budget (€ 656.500,00) nor the counterpart total budget (€ 210.500,00).

Product	Type of Resource	Year 1	Year 2	Year 3	Subtotal	Total Component
COMPONENT A. TRAINING COURSES						
PRODUCT 1	EUROCLIMA	€ 9.547	€ 8.969	€ -	€ 18.516	€ 40.005
	Counterpart	€ 5.815	€ 5.815	€ -	€ 11.630	
PRODUCT 2	EUROCLIMA	€ 9.859	€ -	€ -	€ 9.859	
	Counterpart	€ -	€ -	€ -	€ -	
COMPONENT B. KNOWLEDGE ON ENERGY EFFICIENCY						
PRODUCT 3	EUROCLIMA +	€ 10.222	€ -	€ -	€ 10.222	€ 33.206
	Counterpart	€ 3.630	€ -	€ -	€ 3.630	
PRODUCT 4	EUROCLIMA	€ 5.903	€ 12.846	€ -	€ 18.749	
	Counterpart	€ 202	€ 403	€ -	€ 605	
COMPONENT C. ENERGY SELF-ASSESSMENT METHODOLOGY						
PRODUCT 5	EUROCLIMA	€ 10.048	€ -	€ -	€ 10.048	€ 10.653
	Counterpart	€ 605	€ -	€ -	€ 605	
COMPONENT D: DIAGNOSIS, FORMULATION AND PROJECTS EXECUTION						
PRODUCT 6	EUROCLIMA	€ 70.113	€ 69.352	€ -	€ 139.466	€ 631.213
	Counterpart	€ 47.000	€ 47.000	€ -	€ 94.000	
PRODUCT 7	EUROCLIMA	€ 1.836	€ 8.345	€ 2.921	€ 13.102	
	Counterpart	€ 907	€ 3.630	€ 908	€ 5.445	
PRODUCT 8	EUROCLIMA	€ -	€ 5.100	€ 9.801	€ 14.901	
	Counterpart	€ -	€ 2.723	€ 2.723	€ 5.446	
PRODUCT 9	EUROCLIMA	€ -	€ 147.239	€ 156.354	€ 303.593	
	Counterpart	€ -	€ 22.830	€ 32.430	€ 55.260	

COMPONENT E: COMMUNICATION PLAN						
PRODUCT 10	EUROCLIMA	€ 17.509	€ 16.930	€ 25.909	€ 60.348	€ 71.238
	Counterpart	€ 3.630	€ 3.630	€ 3.630	€ 10.890	
COMPONENT F: EXTERNAL AUDIT						
PRODUCT 11	EUROCLIMA	€ 1.496	€ 5.252	€ 5.252	€ 12.000	€ 12.000,00
	Counterpart	€ -	€ -	€ -	€ -	
COMPONENT G						
PRODUCT 12	EUROCLIMA	€ 15.232	€ 15.232	€ 15.232	€ 45.696	€ 68.685
	Counterpart	€ 7.663	€ 7.663	€ 7.663	€ 22.989	
TOTAL EUROCLIMA		€ 151.765	€ 289.265	€ 215.470	€ 656.500	€ 867.000
TOTAL COUNTERPART		€ 69.452	€ 93.695	€ 47.353	€ 210.500	

Note 1: Details of the budget of Product 12 (€ 68.685 including € 45.696 financed by the grant)

Product 12.1. Human Resources for Project Management and Coordination

- Salaries of the coordinating project staff (94,5%), which correspond to 30 staff hours per week for 36 months. Tasks of the project's general coordinator: Only contact with the French Development Agency and responsible for the project's management team. Their main roles are the link with AFD and with the partner institutions (RAMCC and C2E2), and the general coordination of the implementation of all products, including management, evaluation, delivery of reports, as well as the participation in activities organised by EUROCLIMA+, ADF, AECID (EUCLIDES, Webinars, etc.).

The expenses related to human resources will be evidenced through "time-sheets"

Product 12.2. UNLP Administration Expenses

- UNLP Administration for project execution (5,5%)

The expenses related to Administration for project execution will be evidenced (no lump sum)

PART II – ELIGIBLE EXPENSES

The eligible expenses of the Project are costs that meet all the following criteria:

- they are necessary for carrying out the Project, directly attributable to it, arising as a direct consequence of its implementation and charged in proportion to the actual use;
- they are incurred in accordance with the provisions of this Agreement.
- they are actually incurred by the Beneficiary, i.e. they represent real expenditure definitely and genuinely borne by the Beneficiary;

- d) they are reasonable, justified, comply with the principle of Sound Financial Management and are in line with the usual practices of the Agency regardless of their source of funding;
- e) they are incurred during the Implementation Period with the exception of costs related to final report, final evaluation, audit and other costs linked to the closure of the Project which may be incurred after the Implementation Period;
- f) they are identifiable and backed by supporting documents, in particular determined and recorded in accordance with the accounting practices of the Agency;
- g) they are covered by one of the sub-headings indicated in the financing plan in Part I of this Schedule 3 and by the activities described in Schedule 2;
- h) they comply with the applicable tax and social legislation.

PART III – NON-ELIGIBLE EXPENSES

- a) bonuses, provisions, reserves or non-remuneration related costs. Employers' contributions to pension or other insurance funds run by the Beneficiary may only be eligible to the extent they do not exceed the actual payments made by these schemes and that the amount provisioned does not exceed the contribution that could have been made to an external fund;
- b) full-purchase cost of equipment and assets unless the asset or equipment is specifically purchased for the Project and ownership is transferred in accordance with Schedule 8;
- c) duties, taxes and charges, including VAT, that are recoverable/deductible by the Beneficiary;
- d) return of capital;
- e) debts and debt service charges;
- f) provision for losses, debts or potential future liabilities;

Schedule 4 - Conditions Precedent

The following applies to all documents delivered by the Beneficiary as a condition precedent:

- if the document which is delivered is not an original but a photocopy, the original Certified photocopy shall be delivered to the Agency;
- the final version of a document which draft was previously sent to, and agreed upon by the Agency, shall not materially differ from the agreed draft;
- documents not previously sent and agreed upon, shall be satisfactory to the Agency.

PART IV – CONDITIONS PRECEDENT TO BE SATISFIED ON THE SIGNING DATE

Delivery by the Beneficiary to the Agency of a Certified copy of the relevant decisions required pursuant to the legislation of the jurisdiction of the Beneficiary approving the terms of this Agreement and its execution and authorising a specified person or persons to execute this Agreement on its behalf.

PART V - CONDITIONS PRECEDENT TO THE FIRST DRAWDOWN

Delivery by the Beneficiary to the Agency of the following documents:

- 1) Evidence of any filing or registration, submission or publication requirements of this Agreement and payment of any stamp duty, registration fees or similar duties in connection with this Agreement, as applicable.
- 2)
 - a) a Certified copy of the Commitment of Collaboration Agreement accepted by each member of the Consortium duly signed by each party thereto;
 - b) evidence that all formalities required under the Project Documents for the entry into, performance and enforceability against third parties of such Project Documents have been satisfied; and
 - c) evidence that any Authorisation which the Agency considers necessary or desirable in connection with the entry into and performance of, and the transactions contemplated by, such Project Document and delivery of a Certified copy of any such Authorisation.
- 3) The Signing and entry into force of the Delegation Agreement
- 4) A certificate issued by a duly authorised representative of the Beneficiary listing the person(s) authorised to sign, on behalf of the Beneficiary, this Agreement, the Drawdown requests and any certificate in connection with this Agreement and to take all other measures and/or sign all other necessary documents on behalf of the Beneficiary under this Agreement together with a specimen of the signature of each person listed in the certificate mentioned herein.
- 5) Documents evidencing that the competent organs of the Co-Financiers have agreed to extend their financing in the manner specified in the Financing Plan and that the

conditions precedents to the first disbursement in respect of such financing have been fulfilled.

- 6) A certificate of the Account Bank certifying that the Project Account has been opened in the name of the Project and providing account details for such Project Account.
- 7) A provisional forecast of expenditure for the duration of the Project.

PART VI - CONDITIONS PRECEDENT FOR ALL DRAWDOWNS OTHER THAN THE FIRST DRAWDOWN

Delivery by the Beneficiary to the Agency of the following documents:

- 1) a certificate signed by a duly authorised representative of the Beneficiary certifying that at least eighty per cent (80%) of the Advance immediately preceding the Advance requested in the Drawdown request and one hundred per cent (100%) of the penultimate Advance have been utilised, including a detailed breakdown of the payment with respect to Eligible Expenses during the relevant period;
- 2) all contracts and orders together with any plans and quotes (if applicable) previously provided to the Agency in accordance with, and as defined in, the Procurement Guidelines, in connection with the utilisation of the amounts of the Advance made available prior to the Drawdown request;
- 3) evidence, in form and substance satisfactory to the Agency, that all relevant Eligible Expenses have been paid;
- 4) the provisional forecast of expenses for the duration of the Project, updated on the relevant Drawdown date;
- 5) a revised estimate of the Project costs as well as the Eligible Expenses;
- 6) the latest annual statements provided in accordance with Clause 3.2.8 (*audit*); and

Schedule 5 - Environmental and Social Commitment Plan

Within this Project, a Social and Environmental Commitment (SEC) is established according to the Social and Environmental Standards of the French Development Agency (FDA). It aims at addressing the potential risks and impacts with appropriate measures and actions to minimise or eliminate them if necessary, preventing negative consequences on people or the environment.

The project "Sustainable Energy in Municipal Buildings" seeks to develop skills, capacities, information, tools and concrete actions to foster public policies, information, knowledge transfer, management capacities and investments on energy efficiency, through innovative tools, pilot projects, energy audits and training courses in Argentinian cities, encouraging replicability and scaling-up at national and regional level.

By establishing clear goals, the project aims at fostering capacities and skills of local public officials, through training courses on energy efficiency. This action is strategic as it promotes the professionalization of local public officials and the development of local capacities related to energy, which results in new skills and criteria to decision-making processes.

In addition, a new global strategic vision will be included, key to current public policies, such as gender mainstreaming. To this end, the management team, both internal and external, will be provided with comprehensive and exhaustive training to incorporate this approach in future decisions and promote new rights, the reduction of gender-based violence, and gender equality and diversity.

In connection with the previous items, a series of tools will be designed to support these acquired capacities and skills, and to demonstrate the potential of energy efficiency as a local public policy, promoting the creation of information and knowledge that enhance communication, exchange and dissemination with other local governments. These tools are a document on the current situation of energy efficiency at local and national level, and a manual on the implementation of energy efficiency measures on municipal buildings, which will facilitate the development of actions undertaken by local governments and their interrelated actors.

An energy efficiency self-assessment methodology will enable any interested local government to know and analyse its energy consumption and to design innovative actions to reduce environmental and economic impacts.

It is important to mention that the project will make its tools, information and knowledge available to all local governments, regardless of their size, economic situation, ruling political party and geographical location, to encourage the inclusion of energy efficiency in municipal buildings.

It will seek to specify the design, formulation and execution of projects through the performance of energy audits, the layout of a mapping of potential public, private and mixed financiers with whom articulation can be made to promote national, regional and international cooperation in energy efficiency. This will allow broadening the extents of the projects, leveraging external resources to improve the buildings' conditions and their direct users, constantly promoting the development of skills and capacities, as well as indirect actions such as participation in resource management and cooperation for the development of local governments.

Within this framework, exemplary energy efficiency pilot projects will be promoted. To do this, financial resources will be made available to the municipalities involved to improve their buildings, energy systems and energy use modalities. They will receive contributions from this project as well as those provided by the local governments themselves. It must also be taken into account the constant reduction of possible environmental impacts related to energy, such as those related to construction, building and their uses, focusing on reducing its climate footprint and on the safety of the workers and the community. In this sense, when energy audits show possible savings and energy efficiency, with the appropriate investment in equipment and technology, impacts will be reduced.

For the development of the interventions and pilot projects, the evaluation of risks or threats that involve the use in quantities that exceed a specified threshold of certain flammable, explosive, reactive and toxic materials will be considered. This will be based on Resolution No. 577/91 of the Ministry of Labour and Social Security, related to the use, handling and final disposal of Asbestos.

A central and transversal pillar of the project will be communication. It will seek to design a system oriented to strategic communication, which will make available, to all interested parties, the tools arising

from the project, specifying direct communication channels with the institutions, interested parties and external public.

During the implementation of the project, the laws, measures and legal recommendations promoted by the National Government, the provinces and the local governments will be considered, with the main objective of linking its components and actions with the legal requirements in force in each territory and jurisdiction.

At the same time, the project is aligned with international cooperation and development standards. Particularly, it will contribute to Sustainable Development Goals (SDG): SDG 4, Quality Education; SDG 5, Gender Equality; SDG 7, Affordable and Clean Energy; SDG 11, Sustainable Cities and Communities; SDG 13, Climate Action; SDG 17, Partnership for the Goals. SDGs will further foster communication and dissemination, which will contribute to the localisation of policies and actions, considering the targets and indicators of the 2030 Agenda for Sustainable Development.

Monitoring

Considering the possible social and environmental impacts of the project, a monitoring strategy will be implemented by Argentinian institutions, UNLP and RAMCC.

The information provided by participating local governments, specialists and consultants will be included continuously, and measures will be taken in the event of contingencies, both internal and external, that may affect the commitments taken on or the actions carried out with the national and territorial agents involved.

For each action carried out within the project, risks and impacts will be tracked and concrete measures to eliminate or solve the problem or potential problem will be taken, even if it involves the modification of the action to be implemented. Preventive measures will also be considered if necessary.

Interested parties will be allowed to participate and state problems and complaints, being the leader institutions obliged to answer.

Environmental and social standards detailed below will be complied with throughout the project.

1. Environmental and Social Standard (ESS) 1: Assessment and Management of Social and Environmental Risks and Impacts

- Identify, assess and manage the social and environmental risks and impacts of the project, consistently with ESS.
- Take a mitigation hierarchy approach to:
 - a) Anticipate and avoid risks and impacts.
 - b) When it is not possible to avoid them, minimise risks and impacts or reduce them to acceptable levels.
 - c) Once the risks and impacts have been minimised or reduced, mitigate them.
 - d) When lingering significant impacts remain, compensate them or counteract.
- Use the national environmental and social institutions, systems, laws, regulations and procedures to evaluate, develop and implement projects, where appropriate.
- Promote a better social and environmental performance, so that the capacities of the participating entities are recognised and improved.

2. Environmental and Social Standard 2: Work and Labour Conditions

- Promote safety and health at work.
- Promote fair treatment, non-discrimination and equal opportunities in access to employment, hiring conditions and permanence of workers in the project.
- Promote the compliance with and full exercise of labour rights, especially in those sectors with structural inequality.
- Prevent the use of all forms of forced labour and child labour.
- Support the principles of freedom of association and collective bargaining of project's workers in accordance with national laws.

- Provide project workers with accessible means of raising concerns about working conditions.
- 3. Environmental and Social Standard 3: Efficient Use of Resources and Pollution Management**
- Promote sustainable use of resource, including energy, water and raw material.
- Avoid or minimise negative impacts on human health and the environment, reducing or avoiding pollution related to the project's activities.
- Avoid or minimise short or long-life greenhouse gas emissions associated with the project.
- Avoid or minimise waste generation.
- 4. Environmental and Social Standard 4: Communities' Health and Safety**
- Anticipate and avoid negative impacts on the involved communities' health and safety, throughout the project, both in routine and non-routine circumstances.
- Promote quality, safety and attention to regards related to climate change, during the design and construction of civil works.
- Avoid or minimise the communities' exposure to risks derived from project, related to traffic, road safety, diseases and dangerous materials.
- Include effective measures to address emergencies.
- Ensure that staff and goods are protected, in such a way as to avoid or minimise risks for the communities affected by the project.
- 5. Environmental and Social Standard 8: Cultural and Architectural Heritage**
- Protect the cultural and architectural heritage from the negative impacts of project's activities and support its preservation.
- Address the cultural and architectural heritage as a comprehensive aspect of sustainable development.
- Foster the meaningful consultation with interested parties regarding cultural and architectural heritage.
- 6. Environmental and Social Standard 10: Stakeholder Participation and Disclosure of Information**
- Establish a systematic approach regarding stakeholder engagement that will help the entities involved to identify them and create and maintain a constructive relationship with them.
- Assess the level of the stakeholders' interest and support related to the project and allow their views to be considered during the project's design and the environmental and social performance.
- Promote, throughout the Project, inclusive and effective participation of the interested parties, regarding issues that could impact them, and provide the necessary means for such participation.
- Ensure that adequate information on environmental and social risks and impacts is disclosed to stakeholders in an accessible, timely, understandable and appropriate format and way.
- Provide interested parties with accessible and inclusive means to state problems and complaints, and demand that the involved entities answer and manage them.

The social and environmental standards presented will be informed to all internal and external project's members, aiming at incorporating them during the development of actions, achievement of objectives, decision-making processes and development of strategies and components involved in the implementation of the project.

7. Contact information on the Environmental and Social Commitment of the Project

Coordinator: Orlando Costa, RAMCC

Telephone: +54 9 (2342) 46 2637

E-Mail: ocosta@ramcc.net

To this end, a person will work from the beginning to the end of the project. The budget is €7.200, presented in Product 9.

Schedule 6 - Form of Follow-up report of the Project's Indicators

OVERALL OBJECTIVE	Foster public policies, management capacities and investments on energy efficiency through innovative tools, pilot projects, energy audit and training courses on Argentinian municipalities, favouring replicability and scaling-up at regional and national level				
COMPONENTS	SPECIFIC OBJECTIVES	PRODUCTS	PLANNED RESULTS	INTERVENTION LOGIC	
				INDICATORS	FINAL TARGET
COMPONENT A: TRAINING COURSES	Develop training courses and tools to strengthen technical capacities on energy efficiency in Argentinian cities, considering the needs of women and men and considering their culture, identity and context	1. 10 virtual and in-person training courses for local governments on appropriate use of tools	Virtual and in-person training courses for local governments on appropriate use of tools, held	Number of training courses held	10 training courses in 2 years
		2. Virtual training courses on the mainstreaming of gender in local governments	Executors of the project trained on gender mainstreaming	Number of people, disaggregate by gender, that attended the training courses	More that 80% of the executors trained
				Number of training courses held	3 to 4 training courses in 1 year
		Number of people, disaggregate by gender, that attended the training courses	More that 80% of the executors trained		
COMPONENT B: KNOWLEDGE ON ENERGY EFFICIENCY	Strengthen knowledge and create public information to improve capacities of local governments and to reinforce cooperation and exchanges regarding energy efficiency, and foster scaling up and replicability in Argentina and Latin America	3. Analysis on the current situation of energy efficiency at local and national level	Current situation documented, including gender mainstreaming	State of progress (little progress, considerable progress, finished)	Finished and published
		4. Manual on the implementation of energy efficiency measures on municipal buildings	Manual documented, including gender mainstreaming	State of progress (little progress, considerable progress, finished)	Finished and distributed
COMPONENT C. ENERGY SELF-ASSESSMENT METHODOLOGY	Develop an energy self-assessment methodology to local governments, aiming at reinforcing local capacities to independently track and assess energy consumption in public building	5. Energy self-assessment methodology	Methodology documented, including gender mainstreaming	State of progress (little progress, considerable progress, finished)	Finished and published
COMPONENT D: DIAGNOSIS, FORMULATION AND EXECUTION OF PROJECTS	Establish a diagnosis and develop a portfolio of projects on energy efficiency in municipal buildings, seeking to identify potential funding sources and to implement concrete projects in selected buildings	6. 25 to 45 energy audits to establish a diagnosis in municipal buildings	25 to 45 energy audits to establish a diagnosis in municipal buildings, carried out	Number of energy audits undertaken within the project	25 to 45 energy audit carried out by the end of year 3
		7. Portfolio of projects on local energy efficiency to manage funds	Portfolio of projects on local energy efficiency to manage funds, developed	State of progress (little progress, considerable progress, finished)	Finished document
		8. Mapping of financiers and funds for local governments	Mapping of financiers and funds for local governments, developed	State of progress (little progress, considerable progress, finished)	Finished, according to projects' portfolio
		9. Execution of 5 to 10 pilot projects in municipal buildings	5 to 10 pilot projects in municipal buildings, implemented	Number of pilot projects in municipal buildings implemented	5-10 pilot projects in municipal buildings, implemented by year 2
COMPONENT E: COMMUNICATION PLAN	Formulate and implement an effective Communication and Visibility Plan in Argentina and Latin America, ensuring that information regarding objectives and achievements is disseminated through the most effective means	10. Communication Plan	Communication plan documented and implemented, including inclusive language	State of progress (little progress, considerable progress, finished)	Communication plan written with inclusive language and implemented

Schedule 7 - Information that the Agency is authorised expressly to disclose on the Agency's Website (in particular on its open data platform)

1. Information relating the Project

- Number and name in AFD's book;
- Description;
- Operating sector ;
- Place of implementation ;
- Expected project starting date ;
- Expected Technical Completion Date; and
- Status of implementation updated on a semi-annual basis.

2. Information relating to the financing of the Project

- Kind of financing (loan, grant, co-financing, delegated funds);
- Principal amount of the Grant;
- Total amount drawn on annual basis;
- Drawdown amounts planning on a three year basis; and
- Amount of the Grant which has been drawn down (updated as the implementation of the Project is carried out).

3. Other information

- Transaction information notice attached to this Schedule; and
- Performance sheet (summary of the evaluation done based on evaluation principals given by the Development Assistance Committee of OECD) attached to this Schedule.



Schedule 8 - List of undertakings applicable to the Beneficiary under the delegation of funds by the European Union

1. Conflict of interests

- 1.1. The Beneficiary shall refrain in accordance with its regulations and rules, from any action which may give rise to a conflict of interests.
- 1.2. There is a conflict of interests when the impartial and objective exercise of the functions of any person implementing the Agreement is compromised.

2. Data protection

The Beneficiary shall ensure appropriate protection of personal data. Personal data means any information relating to an identified or identifiable natural person. Personal data shall be:

- processed lawfully, fairly and in a transparent manner in relation to the data subject;
- collected for specified, explicit and legitimate purposes and not further processed in a manner that is incompatible with those purposes;
- adequate, relevant and limited to what is necessary in relation to the purposes for which they are processed;
- accurate and, where necessary, kept up to date;
- kept in a form which permits identification of data subjects for no longer than is necessary for the purposes for which the personal data are processed; and
- processed in a manner that ensures appropriate security of the personal data.

3. Communication and visibility

- 3.1. The Beneficiary shall implement the communication and visibility plan detailed in Schedule 9 - of this Agreement, as amended by agreement where appropriate.
- 3.2. Unless the Agency or the Commission requests or agrees otherwise, the Beneficiary shall take all appropriate measures to publish the fact that the Project has received funding from the European Union. Information given to the press and to the contractors, as well as related publicity material, official notices, reports and publications shall acknowledge that the Project was carried out "*with funding by the European Union*" and shall display the European Union logo (twelve yellow stars on a blue background) in an appropriate way. Publications by the Beneficiary pertaining to the Project, in whatever form and whatever medium, including the internet, shall carry the following disclaimer: "*This document was produced with the financial assistance of the European Union. The views expressed herein can in no way be taken to reflect the official opinion of the European Union.*" Such measures shall be carried out in accordance with the Communication and Visibility Manual published by the European Commission or with any other guidelines agreed between the European Commission and the Agency.
- 3.3. If during the implementation of the Project, equipment, vehicles or major supplies are purchased using European Union funds, the Beneficiary shall display appropriate acknowledgment on such vehicles, equipment or major supplies, including the display of the European Union logo (twelve yellow stars on a blue background). Where such display could jeopardise the Beneficiary's privileges and immunities or the safety of the Beneficiary's staff, the Beneficiary shall propose appropriate alternative arrangements. The acknowledgment and the European Union logo shall be such a size and prominence as to be clearly visible in a manner that shall not create any confusion regarding the identification of the Project as an activity of the Beneficiary, the ownership of the equipment, vehicles or major supplies by the Beneficiary.

- 3.4. In case the equipment, vehicles or remaining major supplies purchased using European Union funds have not been transferred to the Beneficiary when submitting the General Implementation Report, the visibility requirements as regards this equipment, vehicles or major supplies (in particular display of the European Union logo) shall continue to apply between the submission of the final report and the end of the Project, if the latter is longer.
- 3.5. Unless otherwise provided for, if disclosure risks threatening the Beneficiary or harming its interests, the Beneficiary agrees that the Commission publishes in any form and medium, including on its internet sites, the name and address of the Beneficiary, the purpose and amount of the European Union contribution.
- 3.6. The Beneficiary shall ensure that reports, publications, press releases and updates relevant to the Project are communicated to the following addresses: AFD's Buenos Aires office. Avenida Carlos Pellegrini 1141, Piso 11, Buenos Aires (afdbuenosaires@afd.fr), when they are issued.
- 3.7. The Agency and the Beneficiary will consult immediately and strive to remedy any detected shortcoming in implementing the visibility requirements set out in this clause and without prejudice to measures the Agency or the European Union may take in case of substantial breach of an obligation.

4. Ownership, rights to use results and transfer of equipment

Right to use

- 4.1. Ownership of the results of the Project is not conferred on the Commission or the Agency. Notwithstanding the provisions subject to article 9.8 (*Confidentiality - Disclosure of information*) of the Agreement, the Beneficiary shall grant, and act to ensure that the third party concerned (contractors) grant the Agency and/or the Commission the right to use free of charge those results, including reports and any related documents which are subject to industrial or intellectual property rights.
- 4.2. Where the results mentioned in section 4.1 include pre-existing rights and the Beneficiary cannot warrant the Agency and/or the Commission the right to use such results, the Beneficiary shall inform in writing the Agency and the Commission.

Transfer

- 4.3. The equipment, vehicles and remaining major supplies purchased with the European Union contribution disbursed by the Agency in the the framework of the Project shall be transferred to the Beneficiary, at the latest when submitting the final report.
- 4.4. The documentary proof of those transfers shall not be presented with the final reports, but shall be kept for the verification for the duration and along with the documents mentioned in section 5.2 below.
- 4.5. By way of derogation from section 4.4, the equipment, vehicles and remaining major supplies purchased with the European Union contribution disbursed by the Agency in the framework of the Project which continue after the end of the implementation period may be transferred at the end of the Project. The Beneficiary shall inform the Agency on the use of the equipment, vehicles and remaining major supplies in the General Implementation Report.

5. Accounts and archiving

Accounting

- 5.1. The Beneficiary shall keep accurate and regular records and accounts of the implementation of the Project. The accounting regulations and rules of the Beneficiary shall apply, provided that these regulations and rules conform to internationally accepted standards. Financial transactions and financial statements shall be subject to the internal and external auditing procedures laid down in the regulations and rules of the Beneficiary.

Archiving

- 5.2. For a period of five years from the termination date of the Agreement as set out in article 11.1 (*Entry into Force and Duration*) of the Agreement and in any case until any on-going audit, verification, appeal, litigation or pursuit of claim or investigation by the European Anti-Fraud Office (OLAF), if notified to the Participant, has been disposed of, the Beneficiary shall keep and make available to the Agency and/or the European Union all relevant financial information in its original form or in the form of a copy relating to the Agreement, the Project and any public contract concluded under the Agreement.

6. Access and financial checks

- 6.1. The Beneficiary allows the Agency, the Commission and the European Court of auditors, or any authorised representatives to conduct desk reviews and on-the-spot checks on the use made of European Union contribution (including procedures for the award of procurement contracts and grants) on the basis of supporting accounting documents and any other documents related to the financing of the Project.
- 6.2. The Beneficiary agrees that OLAF may carry out investigations, including on-the-spot checks, in accordance with the provisions laid down by European Union law for the protection of the financial interests of the European Union against fraud, corruption and any other illegal activity and, where applicable, any administrative cooperation arrangements concluded between OLAF and the Beneficiary anti-fraud bodies.
- 6.3. The Participant agrees that the execution of this Agreement may be subject to review by the European Court of Auditors when the latter carries out an audit of the implementation of the European Union's expenditure by the European Commission. In this case, the Beneficiary provides the European Court of Auditors with access to the information it needs to fulfill its mission.
- 6.4. To that end, the Beneficiary shall provide the Agency, officials of the Commission, OLAF and the European Courts of Auditors and their authorised agents, upon request, information and access to any documents and computerised data concerning the technical and financial management of operations financed under the Agreement, as well as grant them access to sites and premises at which such operations are carried out. The Parties shall take all necessary measures to facilitate these checks in accordance with its regulations and rules. The documents and computerised data may include information which the Beneficiary considers confidential in accordance with its own established regulations and rules or as governed by contractual agreement. Such information once provided to the Agency, the Commission, OLAF, the European Courts of Auditors, or any other authorised representatives, shall be treated in accordance with European Union confidentiality rules. Documents must be accessible and filed in a manner permitting checks, the Final Beneficiary being bound to inform the Agency, the Commission, OLAF or the European Court of Auditors of the exact location at which they are kept. Where applicable, the parties may agree to send copies of such documents for a desk review.

- 6.5. In case of the Commission or their authorised agents, if the Beneficiary is an international organisation, verifications shall cover on-the-spot checks and desk-reviews and follow any verification provisions agreed with the Commission. If the Beneficiary is not an international organisation an investigation or audit may be performed.
- 6.6. The Agency and/or the Commission shall inform the Beneficiary of the planned on-the-spot missions by agents appointed by the Commission in due time in order to ensure adequate procedural matters are agreed upon in advance.

7. Ex-post publication of information on contractors

- 7.1. The Beneficiary shall publish, on an annual basis, on its internet site, the following information on procurement contracts exceeding fifteen thousand euros (EUR 15.000): title of the contract/project, nature and purpose of the contract/project, name and locality of the contractor and amount of the contract/project. The term "locality" shall mean the address for legal persons and the region on NUTS 2 level, or equivalent, for natural persons. This information shall not be published for scholarships paid to natural persons and other direct support paid to natural persons in most need. This information shall be published with due observance of the requirements of confidentiality security and in particular the protection of personal data.
- 7.2. The Beneficiary shall provide to the Agency and the Commission the address of the internet site where this information can be found and authorises the publication of such address on both the Agency and the Commission' internet sites.

8. Central exclusion Database

- 8.1. The Beneficiary informs the Agency if, in relation to the implementation of the Project, it has found that a third party is subject of a judgement which has the force of res judicata for fraud, corruption, involvement in a criminal organisation, money laundering or any other illegal activity detrimental to the European Union financial interests. The information shall be transmitted using the ad-hoc template, which shall be sent to the Agency with an indication of the duration of the exclusion, if any, decided on the basis of the judgement which is being notified. If available to the Beneficiary, a copy of the definitive judgement and where available and applicable of the necessary documents establishing the legal existence of the entity concerned shall also be provided. The Agency shall provide this information to the Commission which shall introduce this information in the Central Exclusion Database. The Beneficiary shall inform the Agency when it becomes aware that transmitted needs to be rectified updated or removed. The Beneficiary shall ensure that the entity concerned is informed that its data was transmitted to the Agency and the Commission and may be included in the Central Exclusion Database. These requirements cease upon the end of the implementation period of the Project.
- 8.2. Without prejudice to the power of the European Commission to exclude an entity from future procurement contracts and grants financed by the EU, the Beneficiary may impose financial penalties on contractors and grant beneficiaries according to its own Regulations and Rules ensuring, where applicable, the right of defence of the contractor or grant beneficiary.

9. Obligations regarding information and reporting

- 9.1. According to article 7.1 (*Progress report*) of the Agreement, the Beneficiary shall provide the Agency with full information on the implementation of the Project by submitting progress report(s) and a General Implementation Report in accordance with the provisions below. These reports shall consist of a narrative part and a financial part.



- 9.2. Every report, whether progress or final, shall provide a complete account of all relevant aspects of the implementation of the Project for the period covered. The report shall describe the implementation of the Project according to the activities envisaged in Schedule 2 (*Description of the Project*) as well as the degree of achievement of its results as measured by corresponding indicators. The report shall be laid out in such a way as to allow monitoring of the objective(s), the means envisaged and employed. The level of detail in any report shall match that of Schedules 2 and 3 of this Agreement.
- 9.3. The quarterly and semestrial progress report(s) shall directly relate to the Agreement and shall follow the templates shown in Schedule 12.
- 9.4. The General Implementation Report shall include the following points covering the entire period of implementation:
- a) all the information requested in the progress reports;
 - b) a summary of the Project's receipts, payments received and of the eligible costs incurred. If relevant, details of transfers of equipment, vehicles, and remaining major supplies mentioned in section 3 (*Communication and visibility*) above.
 - c) In the case where a leverage effect indicator is included in the Contribution Agreement, an update of this leverage effect for the entire financings, with respect to the following methodology;
 - d) the exact link to the webpage where, according to section 7.1 of this Schedule, information on grant beneficiaries and contractors is available;
 - e) If relevant, details of transfers of equipment, vehicles, and remaining major supplies mentioned in section 3 (*Communication and visibility*) of this Annex.

Schedule 9 - Communication and visibility plan

Euroclima+'s guidelines for the Energy Efficiency Component

The project entitled "Sustainable Energy in Municipal Buildings" is aligned with EUROCLIMA+ Programme's lines of action, by strengthening the institutional, legal, and regulatory frameworks to promote energy efficiency, and the capacities to promote and disseminate energy efficiency. The interventions planned include programmes to support local authorities in the design, financing, and implementation of public policies, as well as the definition of criteria to identify primary sectors and subsectors.

Guidelines of the Leading Institution: UNLP

UNLP, being a national academic and higher education institution, presents a Management Strategic Plan 2018-2022 (<http://bit.ly/34QFbNy>), which states the main objectives and results related to the institution.

This plan includes two areas regarding communication, such as the strategies of Extension and Institutional Relations, which are described in the following section.

Strategy of Extension

Overall Objective:

Develop and consolidate extension practices between the University, being a Public National institution, and the community in which is located, promoting coordination, communication, expression and knowledge exchanges that contribute to the resolution of social problems, from a comprehensive and interdisciplinary approach.

Result:

University extension activities, projects and programmes aimed at the community. Actions in communication and content production.

Strategy of Institutional Relations

Overall Objective:

Promote articulation with governments and governmental organisations, companies, productive and social sectors and universities, fostering comprehensive links at local, national, regional and international level and transferring knowledge created for the society's well-being.

Result:

Legal, cultural and productive instruments that allow our participation in community priority topics in all geographic and symbolic scopes come into fruition, providing development, and technology and cultural innovation for enterprises aimed at improving people's quality of life.

Project's summary

The Project "Sustainable Energy in Municipal Buildings" presented by UNLP (project leader), RAMCC and C2E2 is aligned with EUROCLIMA+ Programme's lines of action, by strengthening the institutional, legal, and regulatory frameworks to promote energy efficiency, and the capacities to promote and disseminate energy efficiency. The interventions planned include programmes to support local authorities in the design, financing, and implementation of public policies, as well as the definition of criteria to identify primary sectors and subsectors.

It focuses on energy efficiency in municipal buildings. As local governments are the closest authorities to communities, it represents an opportunity to improve and replicate on other buildings and companies.

Energy transition will help to meet 70% of the Nationally Determined Contribution (NDC) of Argentina, as stated in the National Action Plan on Energy and Climate Change, which is part of the National Plan for Climate Change Adaptation and Mitigation. In the NDC, Argentina commits to an unconditional 18% reduction by 2030, compared to a Business as Usual (BAU) scenario.

On the other hand, the project is aligned with the EU's cooperation policies and its targets of reducing GHG by 40%, generating 32% with renewable energy and improving energy efficiency by 32.5%.

Likewise, the training, awareness and improvement of energy consumption in buildings components agree on Directive 2012/27/EU on energy efficiency and on Regulation (EU) 2018/1999, by presenting a common framework of strategies and measures for energy efficiency promotion, and articulating with other projects supported and financed by the EU. In this sense, the development of concrete policies and interventions such as energy audits, technical training, energy efficiency support tools and pilot projects in municipal buildings carried out by local governments, will contribute to the commitment to face climate change, as all RAMCC members are already demonstrating.

For its implementation, a Consortium of three institutions was formed: UNLP, RAMCC and C2E2, with academic, educational, scientific, and technical knowledge and experience. And the fundamental contribution of municipalities throughout the country to achieve the objectives of this project.

Project bibliographic and communication citation

Any time the Project is mentioned in any media channel or communication platform, it shall be referred as:

“The project for Energy Efficiency in Municipal Buildings in Argentina is financed by EUROCLIMA+, the European Union flagship cooperation programme for environmental sustainability and climate change in Latin America. It is implemented locally by the French Development Agency (Agence Française de Développement, AFD) in Argentina. The National University of La Plata (UNLP) is the responsible entity and project leader for start-up and execution, together with the Argentinian Network of Municipalities facing Climate Change (RAMCC) and the Copenhagen Centre on Energy Efficiency (C2E2) as partners for the project realisation”.

Alternatively, the following short version could also be used to refer to it:

“The project for Energy Efficiency in Municipal Buildings in Argentina is financed by UE EUROCLIMA+ Programme, implemented by AFD, and executed by UNLP as the leader and RAMCC and C2E2 as partners”.

Communication Objectives of the Project

Overall Objective:

Promote energy efficiency in municipalities as a concrete strategy to face climate change, by means of different communication channels, tools and mechanisms.

Internal communication specific objectives:

- Develop effective communication tools to link with municipalities in order to foster a useful strategy on energy efficiency as a public policy at local/territorial level with access to information, knowledge and tools.
- Promote strengthening of capacities related to energy efficiency policies and actions, mainly through information and training for internal target public.

External communication specific objectives:

- Communicate about the European Union and French Development Agency's support, through EUROCLIMA+ programme, for the project “Sustainable Energy in Municipal Buildings”.
- Position energy efficiency as a public management strategy, providing information, knowledge and tools created during the implementation of this project, referencing the project's partner institutions by themes, and including more institutional partners and interested municipalities.



- Broaden relationships between technical, scientific and cooperation bodies to develop and implement energy efficiency measures in municipal field with the active participation of this actor.

Target Public of the Project

This Project will include a rich diversity among the public, who will be provided with different interventions and interactions during the execution and performance of the initiative.

Internal public

- Authorities and officials of UNLP
- Executives of UNEP Denmark
- Members of the Executive Secretary of RAMCC
- Municipalities involved in activities of this project
- Municipalities of RAMCC and others
- Members of the French Development Agency
- Members of the Delegation of the European Union in Argentina
- Members of Euroclima+ programme

External public

- Responsible for other projects on energy efficiency developed in Argentina, supported by the European Union or its development agencies
- Authorities, officials and technicians of National Government, mainly Secretary of Energy, Municipal Affairs, and Environment and Sustainable Development
- Agencies or programmes dependent on the European Union
- Municipalities of RAMCC
- Embassies of the European Union's countries in Argentina
- Faculties, Research Centres, Laboratories and Observatories belonging to UNLP
- Agencies, programmes or campaigns of United Nations agencies
- Development Banks
- International Cooperation Organizations, both public and private
- Authorities, officials and technicians of Provincial Governments of Argentina
- Institutional partners of UNLP, RAMCC and C2E2
- Networks of organizations in which the project's partner institutions participate
- Media
- General public interested in the projects' topics

Communication channels of the project's consortium institutions

The institutions that form the project's implementation consortium will use their usual communication and dissemination channels to develop this communication strategy throughout the project. This aims at broadening the target public's (internal and external) knowledge on actions, material, reports, tools, methodologies, news and process that arise from the project.

INSTITUTIO N	CHANNE L	LINK
UNLP	TV Channel	https://tv.unlp.edu.ar/
	Radio	https://www.radiouniversidad.unlp.edu.ar/
	Editorial	http://www.editorial.unlp.edu.ar/
	Website	http://bit.ly/34H4mT0
	DAM	https://unlp.edu.ar/municipios
	Facebook	https://www.facebook.com/unlp.edu/
	LinkedIn	http://bit.ly/2DCiZLs
	YouTube	https://www.youtube.com/VideosUNLP
Instagram	https://www.instagram.com/unlpoficial/?hl=es-la	

RAMCC	Twitter	https://twitter.com/DAMUNLP
	Website	https://www.ramcc.net/es
	Facebook	https://www.facebook.com/PLACC/
	YouTube	https://www.youtube.com/PLACCAM
	LinkedIn	http://bit.ly/2P8zhkC
C2E2	Twitter	https://twitter.com/cclimatico
	Website	https://c2e2.unepdtu.org/
	YouTube	https://www.youtube.com/UCIsNLzs6l2WqmHtj13lbezW
	LinkedIn	http://bit.ly/35PhRA3

Project's Communication Tools

Below, we detail the communication tools that will be developed throughout the initiative in order to meet the overall and specific objectives of the project related to this Communication Plan.

Internal communication tools

Focusing on the communication between the Consortium institutions, and based on the strategic vision of the project, the tools that will allow reaching the internal public, mainly the key actor of the project, the municipality, are detailed below. They will be also used to inform strategic external partners.

Tools:

- Virtual meetings
- Virtual and in-person training courses
- Internal statements
- Newsletters
- Presentations in events held by partner institutions
- Manual on the implementation of energy efficiency measures in municipal buildings

To develop these actions, the following means will be used:

- E-mail
- Virtual communication and meetings means (Skype, GoToMeeting)
- Cell phones (mainly WhatsApp broadcast groups and other apps)
- Webinars platforms
- Websites (RAMCC's mainly)
- Social media (Facebook, Twitter and LinkedIn)

Tools and means aforementioned will be used daily.

External communication tools

External communication tools will be developed to position the project, the partner institutions and the financier bodies (mainly European Union, French Development Agency and Euroclima+ Programme). Besides, each partner municipality will include their communication actions in their strategies.

- Informative local newsletters
- Press news regarding the project, its partners, actions and results
- Graphic designs
- Updating of websites (mainly RAMCC's)
- Virtual and in-person training courses
- Presentations of the project in relevant local, national and international events
- Press conferences during decisive or strategic stages of the project
- Dissemination in newsletters of the project's partner institutions
- Dissemination in newsletters of networks and other institutions
- General information campaigns on energy efficiency and the projects' contribution

The aforementioned tools, both internal and external, include different kinds of productions:

- Printed productions
- Digital/virtual productions
- Press productions
- Audiovisual productions
- Logistic productions

Project's results and Communication Actions

Results	Communication Strategies
10 virtual and in-person training courses for local governments on appropriate use of tools	<ul style="list-style-type: none"> - Informative local newsletters - Press news - Publication on RAMCC's website - Dissemination through informative newsletter of partner institutions - Dissemination through informative newsletter of networks and other institutions
Analysis on the current situation of energy efficiency at local and national level	<ul style="list-style-type: none"> - Informative local newsletters - Publication on RAMCC's website - Presentations of results in relevant local, national and international events - Publication in communication channels of partner institutions
Manual on the implementation of energy efficiency measures on municipal buildings	<ul style="list-style-type: none"> - Informative local newsletters - Publication on RAMCC's website - Presentations of results in relevant local, national and international events - Publication in communication channels of partner institutions - Press conference to launch the Manual - Dissemination through informative newsletter of partner institutions - Dissemination through informative newsletter of networks and other institutions
Portfolio of projects on local energy efficiency to manage funds	<ul style="list-style-type: none"> - Informative local newsletters - Publication on RAMCC's website - Presentations of the portfolio in relevant local, national and international events - Publication in communication channels of partner institutions - Press conference to launch the Portfolio - Dissemination through informative newsletter of partner institutions - Dissemination through informative newsletter of networks and other institutions
Mapping of financiers and funds for local governments	<ul style="list-style-type: none"> - Informative local newsletters - Publication on RAMCC's website - Presentations in relevant local, national and international events - Publication in communication channels of partner institutions - Dissemination through informative newsletter of partner institutions - Dissemination through informative newsletter of networks and other institutions

Energy self-assessment methodology	<ul style="list-style-type: none"> - Informative local newsletters - Publication on RAMCC's website - Presentations of the methodology in relevant local, national and international events - Publication in communication channels of partner institutions - Dissemination through informative newsletter of partner institutions - Dissemination through informative newsletter of networks and other institutions
25 to 45 energy audits to establish a diagnosis in municipal buildings	<ul style="list-style-type: none"> - Informative local newsletters - Publication on RAMCC's website - Presentations of results in relevant local, national and international events - Publication in communication channels of partner institutions
Execution of 5 to 10 pilot projects in municipal buildings	<ul style="list-style-type: none"> - Informative local newsletters - Publication on RAMCC's website - Presentations of results in relevant local, national and international events - Publication in communication channels of partner institutions

Coordination with other projects financed by the European Union and EUROCLIMA+ Programme.

The Project "Sustainable Energy in Municipal Buildings" seeks to coordinate with other projects supported or financed by the European Union and/or EUROCLIMA+ Programme, implemented in Argentina or Latin America. The main goal is to coordinate efforts, exchange information, broaden the scope and be efficient and effective regarding economic resources.

In this context, coordination with the project "Energy Efficiency in Argentina" will be fostered. This project is financed by the European Union and aims at supporting the National Government of Argentina in its efforts to update the energy sector through the creation of a favourable environment for energy efficiency, and the facilitation of technologies and knowledge transfer.

Regarding Euroclima+ programme, efforts will be made to coordinate with the approved project, called "Mitigation of greenhouse gases and adaptation to climate change impacts of in Latin America, by strengthening energy efficiency in strategic sectors in Argentina and Chile".

Timeline

The timeline is organized in trimesters

Tools	T1	T2	T3	T4	T5	T6	T7	T8	T9	T10	T11	T12
Internal Communication tools												
Informative local newsletters												
Press news regarding the project, its actions and results												
Graphic Designs												
Update of websites												
Virtual and in-person training courses												

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<p>implementation of this project, referencing the project's partner institutions by themes, and including more institutional partners and interested municipalities.</p>				<ul style="list-style-type: none"> - Press news regarding the project, its partners, actions and results - Graphic designs - Update of websites - Presentation of the Project in relevant events - Press conferences during decisive or strategic stages of the project - Dissemination in newsletters - General information campaigns on energy efficiency and the projects' contribution, including gender mainstreaming 	<ul style="list-style-type: none"> - Number of graphic designs developed and disseminated - Number of visits to the news, local newsletters or to the project's section within RAMCC website - Number of participants of the press conferences - Number of events in which the project is disseminated - Scope of the campaigns and information created through media of the partner institutions
<p>Broaden relationships between technical, scientific and cooperation bodies to develop and implement energy efficiency measures in municipal field with the active participation of this actor.</p>				<ul style="list-style-type: none"> - Newsletter and communications related to the project's management - Presentation of the Project in relevant events - Informative local newsletters - Press news regarding the project, its partners, actions and results - Press conferences during decisive or strategic stages of the project - Update of websites - Dissemination in newsletters of the partner institutions. 	<ul style="list-style-type: none"> - Number of participants of the training courses disaggregated by gender - Number of press news and local newsletters published - Number of press news and local newsletters disseminated - Number of media that replicate information regarding the project. - Number of participants of the press conferences. - Number of graphic designs developed and disseminated - Number of visits to the news, local newsletters or to the project's section within RAMCC website - Number of events in which the project is disseminated

Schedule 10 - Non-exhaustive list of environmental and social documents which the Beneficiary permits to be disclosed in connection with ES Grievance Management Procedures

- E&S Scoping Report
- Environmental and Social Impact Assessment (ESIA)
- Environmental and Social Management Plan (ESMP)
- Environmental and Social Management Framework (ESMF)
- Resettlement Action Plan (RAP)
- Resettlement Policy Framework (RPF)
- Environmental and Social Engagement Plan (ESEP)
- Limited environmental and social assessment
- Limited environmental and social action plan
- Chapter from the environmental and social feasibility study
- Chapters from the environmental and social monitoring reports
- ESEP implementation monitoring reports



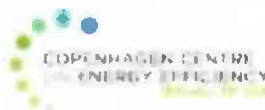
Schedule 11 - Commitment of Collaboration Agreement



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MUNICIPIOS FRENTE AL
CAMBIO CLIMÁTICO



COMMITMENT OF COLLABORATION AGREEMENT

In the city of La Plata, Province of Buenos Aires, on the 30th day of the month of April 2012, between the **National University of La Plata** - hereinafter UNLP - , public higher education institution created by law 4689/1905, represented by its President, Dr. Arq. Fernando A. Tauber, with address on Av. 7 No. 778 of the city of La Plata, Province of Buenos Aires, Argentina, the **Civil Association Red de Acción Climática (Red Argentina de Municipios Climate Change)**, with address at Muniagurúa 156, Rosario, Province of Santa Fe, Argentina, represented by the figure of Ing. Agr. Ricardo Bertolino, in his capacity as President and the **Copenhagen Centre on Energy Efficiency, UNEP DTU Partnership, DTU Management Engineering, Technical University of Denmark, UN City (Center for Energy Efficiency of Copenhagen)**, with address at Marmorvej 51, Copenhagen, United Kingdom Denmark, represented by the figure of Peter Skotner, in his capacity as Deputy Director establish the commitment of collaboration agreement.

Recognizing the signatories mutually the sufficient legal capacity to bind their respective entities, this Strategic Collaboration Agreement is celebrated, for the purpose of achieving the **Proyecto Edificios Municipales Energéticamente Sustentables**, which will be governed by the following clauses.

FIRST. - Purpose of the collaboration

The purpose of this Commitment of Collaboration Agreement is to frame and coordinate the actions of the institutions in the "Energetically Sustainable Municipal Buildings" Project, whose purpose is to install public policies towards energy efficiency in local governments (municipalities) of Argentina, making them participants of the processes and lines of action of an international, regional and national nature, focusing on the agenda proposed by the Argentine National Government.

SECOND. - Activities

This Commitment includes all activities of cooperation and development of actions in education, research and innovation aimed at improving the energy efficiency of municipal public buildings through energy diagnostics, pilot tests and the use of innovative tools, in order to promote the strengthening of the capacities of the municipalities and their agents to undertake actions to mitigate climate change.



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FOR ENERGY EFFICIENCY

THIRD - Objectives and results

The objective of the project is to execute concrete actions in the municipal public buildings in pursuit of energy efficiency, generating information, educating and training technical capacities in the rational and efficient use of energy within the local governments of Argentina.

FOURTH - Duration

The present Collaboration will be valid from the moment of its signature, and will be subject to the term of the design of the Project called "Sustainable Energy Municipal Buildings" submitted to the Regional Call for Energy Efficiency of the European Union Program "Euroclimate +".

FIFTH - Arq. Horacio Martino, in his capacity as Director of Municipal Affairs of the National University of La Plata, will be contact and responsible for the execution of this agreement.

SIXTH - The parties agree to publicize this project in their respective institutional websites, including in the corresponding new a link to the counterpart's website. The Universidad Nacional de La Plata will be linked through the address of its institutional portal at <http://www.unlp.edu.ar>

SEVENTH - Legal implications

The present agreement of collaboration agreement does not have any legal implication for the signatory members of the same.

Accordingly, three (3) copies of the same tenor and only one effect are signed.

6/05/2019

6/05/2019

Ricardo Bertolino
Secretario Ejecutivo
Red Argentina de Municipios frente al Cambio Climático

Fernando A. Tauber
Presidente
Universidad Nacional de La Plata



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[Handwritten signature] 6/5/2019

Peter Skotnes
PhD - Dept. Management Engineering
Deputy Director

UNEP DTU Partnership



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Schedule 12 - Progress report(s) templates

PART I – Template for the technical and financial semestrial progress report(s)

Informe semestral EUROCLIMA+ DATE

Programa:	EUROCLIMA+ en Latinoamérica
Componente:	Energua
Agencia implementadora:	Agence Française de Développement - AFD
Nombre del proyecto:	Nombre completo del proyecto
Código proyecto:	<i>ejemplo: RRD#3</i>
Número de informe:	<i>ejemplo: S2 2019 – RRD#3</i>
Período del informe:	<i>ejemplo: Julio a Diciembre 2019</i>
Fecha del envío:	<i>ejemplo: 01/10/2019</i>
Persona de contacto:	<i>Nombre, cargo, datos de contacto</i>

ABREVIACIONES	ERREUR ! SIGNET NON DEFINI.
RESUMEN EJECUTIVO	ERREUR ! SIGNET NON DEFINI.
SECCIÓN I – CONTEXTO	ERREUR ! SIGNET NON DEFINI.
SECCIÓN II - ACTIVIDADES	ERREUR ! SIGNET NON DEFINI.
SECCIÓN III – RESULTADOS O PRODUCTOS	ERREUR ! SIGNET NON DEFINI.
SECCIÓN IV – GESTIÓN DEL CONOCIMIENTO	ERREUR ! SIGNET NON DEFINI.
SECCIÓN V – ORGANIZACIÓN Y RECURSOS	ERREUR ! SIGNET NON DEFINI.
SECCIÓN VI – COORDINACIÓN Y SINERGIAS	ERREUR ! SIGNET NON DEFINI.
SECCIÓN VII – DIFICULTADES Y LECCIONES APRENDIDAS	ERREUR ! SIGNET NON DEFINI.
SECCIÓN VIII – ASPECTOS TRANSVERSALES	ERREUR ! SIGNET NON DEFINI.
SECTION IX – APALANCAMIENTO Y ESCALABILIDAD	ERREUR ! SIGNET NON DEFINI.
SECTION X - COMUNICACIÓN Y VISIBILIDAD	ERREUR ! SIGNET NON DEFINI.
SECTION XI – ACTIVIDADES PLANIFICADAS PARA EL SIGUIENTE SEMESTRE	ERREUR !
SIGNET NON DEFINI.	
SECTION XII – SEGUIMIENTO PRESUPUESTARIO	ERREUR ! SIGNET NON DEFINI.
ANEXO 1: MONITOREO SEMESTRAL DE RESULTADOS O PRODUCTOS	ERREUR ! SIGNET NON
DEFINI.	DEFINI.

of
1/1

1. Abreviaciones

2. Resumen Ejecutivo

1 página máximo

Este informe semestral técnico y económico tiene como objeto informar de las actividades realizadas y de los avances conseguidos en los productos y objetivos previstos durante el período de seis meses comprendido entre el 01/01/20XX y el 30/06/20XX ó 01/07/20XX y el 31/12/20XX, según corresponda.

3. Sección I – Contexto

Informe aquí cualquier hecho significativo, si lo hay, en relación a la ejecución del Proyecto, que haya cambiado sus condiciones de implementación, comparado con aquellas inicialmente previstas (cambio de socios, autoridades o beneficiarios, nuevas políticas, eventos climáticos).

4. Sección II - Actividades

Describa aquí las actividades llevadas a cabo durante el semestre, referidas a la ejecución del proyecto, tomando como referencia las previstas en su programación operativa (Documento de formulación del proyecto y POA 2019). Además de una breve descripción de las actividades, proporcione información cuantitativa que permita apreciar el volumen de trabajo (se sugiere que se represente en forma de tabla). Por ejemplo, si se refiere a talleres realizados, describirlos e indicar su número o si lo es a acuerdos alcanzados para su implementación, referirse al tipo y número de ellos.

Indique así mismo desviaciones respecto a las actividades planificadas para el período según el documento de formulación del proyecto y el POA 2019, describiendo si es el caso el porqué alguna actividad no haya sido realizada y/o la inclusión de nuevas actividades.

Refleje la información en forma de tabla:

	Planificada (P) o nueva (N)	Ejecutada SI, NO, en curso	Descripción
Resultado 1			
Actividad 1			
Actividad 2			
Actividad n			
Resultado 2			

5. Sección III – Resultados o productos

Describa aquí el avance en la consecución de los resultados, tomando como referencia la matriz del marco lógico del proyecto. Además de una breve descripción del resultado, refiérase en particular al avance medido en la concesión de sus indicadores.

Refleje la información en forma de la tabla contenida en el anexo 1.

6. Sección IV – Gestión del conocimiento

Describa brevemente cualquier actividad realizada de gestión del conocimiento (webinars, workshops, elaboración de estudios, etc.)

7. Sección V – Organización y recursos

Proporcione información sobre el o los equipos de trabajo y cambios que se hayan producido durante este período. Señale igualmente cómo se organizan y trabajan los distintos socios y partes implicadas en la implementación del proyecto.

8. Sección VI – Coordinación y sinergias

Describa y comente la coordinación y sinergias encontradas con otras iniciativas y proyectos en el mismo ámbito de actuación. Especialmente detalle la información en lo referido a aquellas iniciativas que ya fueron identificadas durante la fase de formulación y a otros proyectos de EUROCLIMA+.

9. Sección VII – Dificultades y lecciones aprendidas

Describa brevemente las principales dificultades encontradas durante la implementación del proyecto y las medidas emprendidas para corregirlas si es el caso. Refiérase igualmente a las lecciones aprendidas en su implementación.

10. Sección VIII – Aspectos transversales

Describe como las consideraciones de género se han abordado durante la implementación de las actividades del proyecto. Esta información debe ser complementaria y coherente con la expresada en la sección III, cuando se señala el avance en la consecución de indicadores.

Describe igualmente como se han tenido en cuenta en el desarrollo de las actividades aquellos aspectos referidos a la diversidad cultural, en particular de la población indígena y afrodescendiente, y a la sostenibilidad ambiental.

11. Sección IX – Apalancamiento y escalabilidad

Incluya comentarios sobre las oportunidades de apalancamiento de fondos para la sostenibilidad y escalabilidad del proyecto.

12. Sección X - Comunicación y visibilidad

Describe brevemente las actividades realizadas en materia de comunicación y visibilidad, tomando como referencia lo definido en el Plan de Comunicación y Visibilidad del proyecto (eventos, publicaciones, notas de prensa, cobertura de redes sociales, etc.). Adjunte en anexo al informe, ejemplos e imágenes de los productos y actividades realizadas.

13. Sección XI – Actividades planificadas para el siguiente semestre

Incluya el plan de trabajo con las actividades programadas para el siguiente período del informe y su presupuesto, subrayando posibles cambios en lo planificado en el POA 2019.

14. Sección XII – Seguimiento presupuestario

Incluya la información de seguimiento presupuestario usando las siguientes tablas.

Resumen AECID:	AÑO PRESUPUESTARIO 2019: EUROS			
APLICACIÓN PRESUPUESTARIA	PRESUPUESTO	EJECUTADO	SALDO	% EJECUTADO
12.302.143A.496.16 Fondo 43 (Gastos corrientes)				
12.302.143A.796.16 Fondo 43 (Inversiones)				

COMPONENTE UE	PRESUPUESTO	EJECUTADO	SALDO	% EJECUTADO
Recursos humanos				
Viajes				
Bienes y servicios (1)				
Estudios y asistencias técnicas				
Comunicación, visibilidad y gestión del conocimiento				
Seminarios, talleres, capacitaciones				
Auditorías y evaluación				
Gastos de Coordinación y gestión				
TOTALES				

(1)

Bienes		
Servicios		

15. Anexo 1: Monitoreo semestral de resultados o productos

MONITOREO SEMESTRAL DE PRODUCTOS

Producto 1:

Comentario general

Indicadores de Producto	T1: enero-junio ó T2: julio-diciembre	Medios de Verificación	Monitoreo Supuestos	Aprendizajes
	Meta Logro Porcentaje Comentarios			
1.				
2.				
n.				
% de Avance del Producto T1: enero-junio o T2: julio-diciembre				

Se trata de valorar el grado de avance hacia cada resultado o producto. Aun cuando para algún indicador no haya podido ser establecido su nivel de avance, deberá realizarse la valoración cualitativa del producto asociado.

Se recomienda resaltar en la columna de porcentaje el grado de valoración con colores, para disponer de una rápida aproximación al grado de avance de la intervención. A continuación, se aportan orientaciones que pueden ayudar a la valoración del grado de avance con respecto a la meta prevista:

Valoración 0 (rojo): Implica que no se ha avanzado nada en el logro del producto. Esto podría ser por las siguientes causas: Cuando el logro del indicador o indicadores asociados al producto sea igual al valor de la línea de base: el nivel de ejecución de la intervención es nulo; o los riesgos que se habían previsto que podrían afectar al nivel de cumplimiento del producto se han hecho efectivos.

Valoración intermedia (amarillo): Se ha avanzado hacia el logro del producto, pero no lo suficiente para alcanzarlo en plazo:

- *Si el valor del logro de los indicadores asociados al producto con respecto a la línea de base muestra un avance poco relevante.*
- *El nivel de ejecución de la intervención es muy bajo.*
- *El grado de avance del producto es bajo, a pesar de que el nivel de ejecución de la intervención es el adecuado.*
- *Los riesgos que se habían previsto se han hecho efectivos en parte.*

Valoración alta (verde): Se ha avanzado en la consecución del producto de acuerdo a lo planificado:

- *Si el valor del logro de los indicadores asociados al producto con respecto a la línea de base muestra un avance muy significativo.*
- *El nivel de ejecución de la intervención es alto (se ha ejecutado la totalidad de lo previsto hasta el momento) y el grado de avance del producto también lo es.*

FICHA de seguimiento trimestral EUROCLIMA+

DATE

Programa:	EUROCLIMA+ in Latin America
Componente:	Energia
Agencia implementadora:	Agence Française de Développement - AFD
Nombre del proyecto:	Nombre completo del proyecto
Código proyecto:	<i>ejemplo: RRD#3</i>
Número de informe:	<i>ejemplo: S1 – RRD#3</i>
Período del informe:	<i>ejemplo: Julio a Septiembre 2019</i>
Fecha del envió:	<i>ejemplo: 01/10/2019</i>
Persona de contacto:	<i>Nombre, cargo, datos de contacto</i>

- I. ACTIVIDADES REALIZADAS Y RESULTADOS ALCANZADOS ERREUR ! SIGNET NON DEFINI.
- II. DIFICULTADES Y ACCIONES COMPENSATORIAS ERREUR ! SIGNET NON DEFINI.
- III. PLANIFICACIÓN TRIMESTRAL ERREUR ! SIGNET NON DEFINI.

Instrucciones:

- El objetivo de la ficha de seguimiento trimestral es de informar las agencias implementadoras (AFD y AECID) y la Comisión Europea de los avances y problemas encontrados durante la implementación del proyecto durante un periodo de 3 meses;
- Se trata de una ficha técnica que no incluye aspectos financieros. Sin embargo, se recomienda de incluir aspectos cuantitativos, además de las descripciones narrativas y cualitativas;
- Las fichas de seguimiento deben ser mandadas haciendo referencia al primer y tercer semestres de cada año de implementación del proyecto dentro de los 10 días hábiles luego de cada fecha de cierre (31 de marzo y 30 de septiembre);
- Las fichas de seguimiento se mandan a la dirección gestiondelriesgo@euroclimaplus.org, con copia a los representantes de la agencias a cargo de la supervisión del proyecto;
- Las fichas de seguimiento no deben superar 4 páginas, excluyendo las dos primeras.

1. Actividades realizadas y resultados alcanzados

Describa aquí las actividades llevadas a cabo durante el trimestre, referidas a la ejecución del proyecto, tomando como referencia las previstas en su programación operativa (Documento de formulación del proyecto y POA 2019). Además de una breve descripción de las actividades, proporcione información cuantitativa que permita apreciar el volumen de trabajo (se sugiere que se represente en forma de tabla). Por ejemplo, si se refiere a talleres realizados, describirlos e indicar su número o si lo es a acuerdos alcanzados para su implementación, referirse al tipo y número de ellos.

Indique así mismo desviaciones respecto a las actividades planificadas para el período según el documento de formulación del proyecto y el POA 2019 describiendo si es el caso el porqué alguna actividad no haya sido realizada y/o la inclusión de nuevas actividades.

Describa aquí el avance en la consecución de los resultados, tomando como referencia la matriz del marco lógico del proyecto. Además de una breve descripción del resultado, refiérase en particular al avance medido en la concesión de sus indicadores.

2. Dificultades y acciones compensatorias

Informe aquí cualquier hecho significativo, si lo hay, en relación a la ejecución del Proyecto, que haya cambiado sus condiciones de implementación, comparado con aquellas inicialmente previstas (cambio de socios, autoridades o beneficiarios, problemas de coordinación, nuevas políticas, eventos climáticos).

3. Planificación trimestral

Incluya el plan de trabajo con las actividades programadas para el siguiente trimestre, tomando como referencia los avances en el presente y lo planificado en el POA 2019.